ANNUAL PROCUREMENT REPORT



FY25/26

1 April 2025 – 31 March 2026

Glasgow
CITY COUNCIL



CPU TEAM

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1 INTRODUCTION & SUMMARY

Glasgow City Council has an annual procurement expenditure of approximately £902 million across 57 commodity categories.

This expenditure is strategically managed by two specialist procurement functions: the Corporate Procurement Unit (CPU), which oversees 52 commodity categories accounting for £529 million of annual expenditure, and the Health and Social Care Partnership (HSCP) Procurement Team, which manages five social care-related commodity categories with an annual value of £373 million.

Procurement plays a critical role in supporting delivery of the Council's Strategic Plan and wider policy objectives. Through the effective procurement and management of goods, services and works, procurement helps to protect frontline services, maximise value from public expenditure, support inclusive economic growth and contribute to improved outcomes for residents and communities across Glasgow.

During FY25/26, procurement activity supported a broad range of strategic priorities, including: Delivering financial sustainability and best value.

- Supporting community wealth building and inclusive economic growth.
- Contributing to Glasgow's climate and sustainability ambitions.
- Promoting Fair Work First and ethical procurement practices.
- Delivering community benefits and wider social value.
- Supporting major transformation, infrastructure and digital programmes.
- Strengthening supplier resilience and market engagement.

Against a backdrop of continuing financial pressures, changing service demand and ongoing market volatility, procurement continued to support critical investment and service delivery programmes across the city while ensuring compliance with legislative requirements and national procurement policy.

The key below shows the procurement achievements and outcomes delivered during FY25/26.

Strategic Impact

Delivering Financial Sustainability
Procurement continued to support the Council's financial challenge through strategic sourcing, demand management, supplier negotiations and robust contract management arrangements. Savings delivered during the year increased significantly compared with the previous reporting period.

Supporting Community Wealth Building
Spend with social enterprises increased to £15 million during FY25/26, demonstrating continued commitment to supporting inclusive economic growth, local economic development and community wealth building objectives.

Delivering Major Strategic Programmes
The Council completed 107 regulated procurements with a combined contract award value exceeding £1 billion. These procurements supported major social care, infrastructure, regeneration, digital transformation and service delivery programmes across the city.

Supporting Climate and Sustainability Objectives
Sustainability, climate change and circular economy considerations continued to be embedded throughout procurement activity, supporting the Council's wider environmental ambitions and strategic objectives.

Key Procurement Achievements and Impact FY25/26

Measure	FY24/25	FY25/26	Change
Annual Procurement Expenditure	£814m	**£902m**	+£88m
Regulated Procurements Completed	105	**107**	+2
Total Regulated Contract Award Value	£387m	**£1.008bn**	+£621m
Procurement Savings Delivered (Based on Contract Term)	£22.2m	**£40.67m**	+£18.47m
Social Enterprise Spend	£10m	**£15m**	+£5m

Promoting Collaboration and Innovation
Procurement teams continued to work collaboratively with suppliers, public sector partners and service areas to maximise value, strengthen resilience and promote innovation across procurement and contract management activities.

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2

SUMMARY OF REGULATED PROCUREMENT AND SPEND

Section 18(2)(a) of the Procurement Reform (Scotland) Act 2014 requires contracting authorities to provide a summary of regulated procurements completed during the reporting period.

A regulated procurement is defined as a procurement exercise with an estimated value of £50,000 or more for goods and services, or £2 million or more for works.

A procurement is deemed to be complete when an award notice has been published or when the procurement process has otherwise concluded.

Regulated procurements include a range of procurement routes, including the award of new contracts and framework agreements, mini-competitions, Dynamic Purchasing System (DPS) tenders, direct awards and call-offs from existing framework agreements, where the applicable value thresholds are met.

During the reporting period, Glasgow City Council completed 107 regulated procurements, with a combined contract award value of £1,008,028,186. demonstrating the significant scale and strategic importance of procurement activity across the organisation.

Type	Volume	Value
Awards of new Council Frameworks and Contracts (includes DPS)	34	£790,304,272
Awards from existing Council Frameworks	22	£58,756,028
Awards from non-Council Frameworks	51	£158,967,886
Grand Total	**107**	**£1,008,028,186**

Description	Volume	Value
Goods	41	£144,213,466
Services	62	£825,194,477
Works	4	£38,620,243
Grand Total	**107**	**£1,008,028,186**

The examples below show how selected regulated procurements contribute to the Council Strategic Plan by turning contract spend into practical outcomes for residents, communities, businesses and the environment.

They also demonstrate alignment with Scotland's national procurement objectives, including sustainable value, collaboration, innovation, climate action, community wealth building and inclusive public services.

Project / procurement	Strategic Plan alignment
George Square and Block C Avenues	Supports a vibrant, accessible and sustainable city centre, improving public spaces and helping make Glasgow more attractive for residents, visitors and businesses.
Glasgow Cycle Hire Scheme	Improves access to sustainable travel choices, supports cleaner air and contributes to healthier, better-connected communities.
Language Translation Services	Helps residents access Council services fairly and effectively, supporting inclusive public services and equal participation.
WAYfinder homelessness outreach	Strengthens support for people experiencing or at risk of homelessness and helps services respond to what matters most to people using them.
Road to Multi-Source ICT	Supports modern, reliable and flexible digital services that enable the Council to deliver services more effectively.
Stair lifts and access lifts	Supports residents to live independently and access services, while reducing waste through reuse and refurbishment.
Food waste and recycling bins	Improves recycling provision for households and supports cleaner, more sustainable neighbourhoods.
Community Benefits Hub	Connects supplier commitments with local priorities, helping public spend deliver direct and visible benefits for communities.

In addition to the selected examples above, other non-business-as-usual procurements supported major Council programmes, including city region investment, public realm improvement and ICT transformation.

The Council currently has a commercial spend profile with 671 contracted suppliers. The table below provides further detail by supplier size; 8% of suppliers are classed as unknown as this information is not available on the Scottish Procurement Information Hub.

Count by Supplier Size		
Small and Medium Company	431	64%
Large Company	186	28%

**There are a total of 54 suppliers where supplier size data is not available*

The Council also completed 24 non-regulated, non-social care related procurements with a total award value of £6,777,658 during the reporting period.

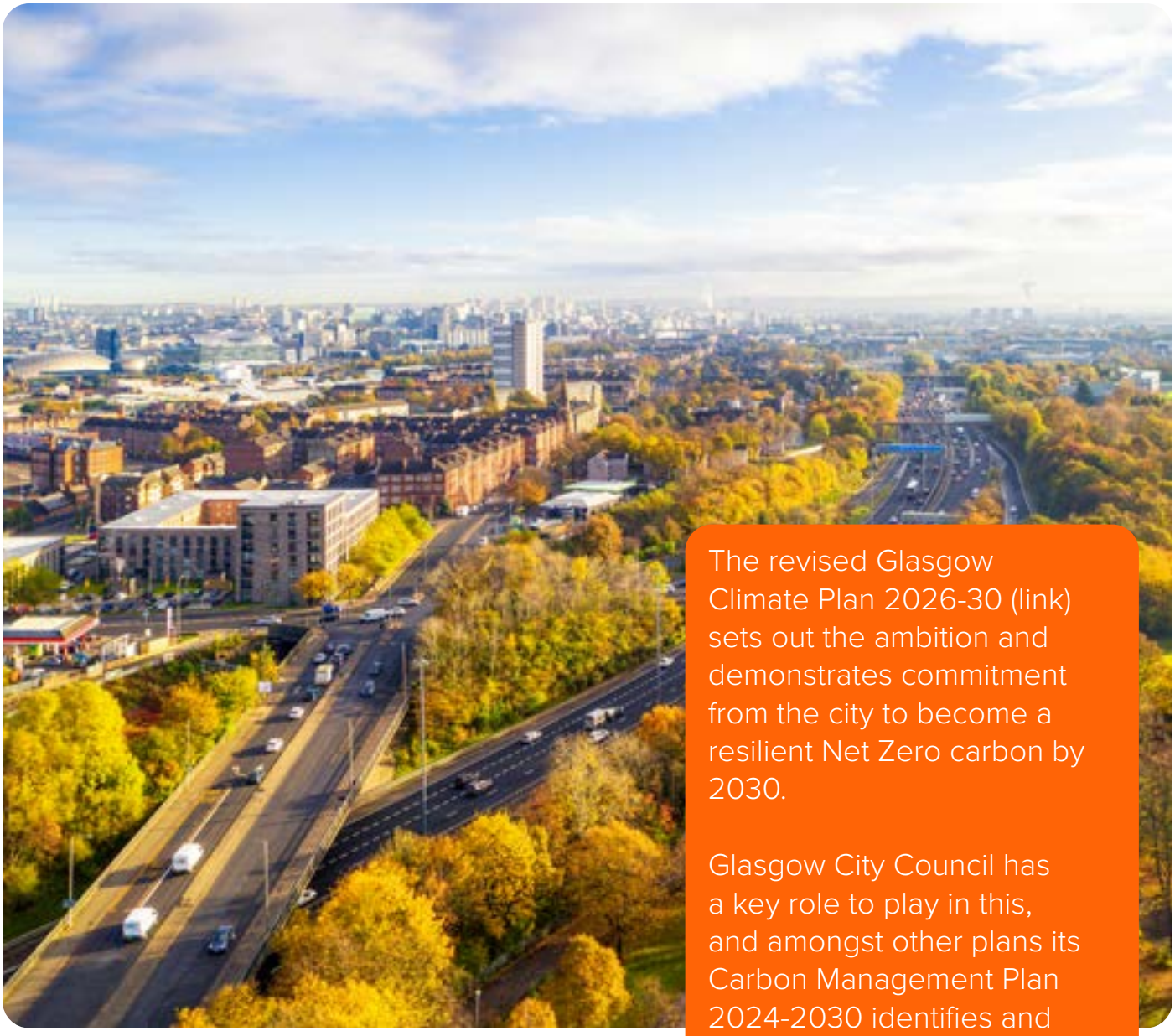
During the reporting period there were instances where alternative methods of procurement were used in line with the regulations and the Council Standing Orders Relating to Contracts 2022 (e.g. where there is only one known supplier).

Appendix 1 sets out a full list of the 107 regulated procurements completed



3

CLIMATE CHANGE AND SUSTAINABLE PROCUREMENT



The revised Glasgow Climate Plan 2026-30 (link) sets out the ambition and demonstrates commitment from the city to become a resilient Net Zero carbon by 2030.

Glasgow City Council has a key role to play in this, and amongst other plans its Carbon Management Plan 2024-2030 identifies and tracks progress that the Council is making towards the net zero target.

It is mandatory for existing and any new procurement staff to complete the Council's internal climate literacy training and the Scottish Government Climate Literacy Training.

Public sector procurement is viewed as a key partner and enabler as part of this transition, both in terms of the role that the Council plays and in its influence through scope 1, 2 and predominately scope 3 emissions.

The Council monitors the delivery of its Glasgow Climate Plan and the associated Objectives and Actions that sit within the delivery plan. Glasgow City Council reports annually to Scottish Government, CDP and other reporting channels on the progress made towards these plans, including the net zero target. Reporting is undertaken internally to relevant Council committees and externally as part of its statutory requirements under the Climate Change Scotland Act (2019).

One aspect of the statutory reporting highlights how its procurement policies and activities have contributed to carbon emissions reduction targets, contributed to climate change adaptation, and to the 3rd statutory aim of acting sustainably.

The revised Glasgow Climate Plan now brings together all adaptation and mitigation actions through associated plans and strategies. The Council is continuing to develop and deliver against these, such the Glasgow Transport Strategy, Circular Economy Route Map, Resource and Recycling Strategy.

Further information on Strategies and Plans can be found here or within the Climate Plan under the section entitled

Why do we need a Climate Plan?

These strategies and plans are embedded within the Corporate Procurement Unit and HSCP strategic procurement processes, as are the Scottish Government's sustainability tools which help to identify sustainability linked risks and opportunities.

A key action within Glasgow's Climate Plan is for the Council to actively continue to find a suitable tool that will allow measurement of its scope 3 emission baseline with a target date of December 2026.

This project is underway and recognises the new guidance from Scottish Government to local authorities on how to best measure and report on scope 3 emissions.

The following examples show how procurement is helping to deliver the Council's climate agenda by reducing emissions, supporting active travel, improving resource efficiency and embedding circular economy principles into contracts.

Project	Supplier Contribution	Strategic Plan themes supported	Succinct impact
Cash Collection Services	Cleaner fleet and waste reduction	Climate emergency; best value; responsible services.	Introduces electric vehicles, reusable materials and operational controls to cut emissions, waste and single-use plastics.
Language Translation Services	Digital access and reduced travel	Inclusive services; digital access; climate action.	Uses telephone, video and local interpreting to maintain accessible services while reducing unnecessary travel.
George Square and Block C Avenues	Low-carbon public realm	City centre regeneration; active travel; climate resilience; local economy.	Supports a more sustainable city centre through active travel, LEZ-compliant operations and lower-emission delivery.
Synthetic Sports Surfaces	Asset life and circular economy	Neighbourhood facilities; resource efficiency; health and wellbeing.	Extends pitch life through repair, reuse and responsible material management, reducing waste and replacement need.
Stair Lifts and Access Lifts	Reuse and efficient operations	Independent living; accessible services; circular economy.	Prioritises refurbishment and reuse, lower-emission fleets, energy efficiency and zero-waste commitments.
Glasgow Cycle Hire Scheme	Active travel and circular fleet	Sustainable transport; healthier communities; cleaner air.	Provides a low-carbon travel option and extends e-bike life through maintenance, repair and component recovery.
Food Waste and Recycling Bins	Recycling access and resource efficiency	Cleaner neighbourhoods; circular economy; climate action.	Improves recycling infrastructure, reduces contamination and diverts more materials from disposal.
Dumbreck Road Cycle Route	Active travel and modal shift	Connected communities; sustainable transport; health and wellbeing.	Improves walking, wheeling and cycling infrastructure to support lower-carbon journeys and healthier communities.

Appendix 1 provides further details of the above projects and shows all regulated procurements undertaken in FY25/26

The Council utilises the provisions available within the Public Contracts (Scotland) Regulations 2015 and the Procurement (Scotland) Regulations 2016 to ensure that contractors comply with all applicable environmental, social and labour law obligations throughout the delivery of public contracts. These regulations also provide the Council with mechanisms to require the replacement of subcontractors where breaches of environmental, social or labour legislation have been identified.

The Council's Procurement and Commissioning Teams continue to make extensive use of the Scottish Government's sustainable procurement tools, guidance and best practice resources as part of the strategic procurement process. This supports compliance with relevant legislation and policy requirements while ensuring that ethical, sustainable and socially responsible considerations are embedded throughout procurement activity, including the use of Sustainability Statements in all social care tenders.

As part of business-as-usual practices, the Council continues to use the Scottish Government's Sustainable Procurement Prioritisation Tool during the early stages of procurement planning.

The tool provides a structured approach to identifying and assessing sustainability risks and opportunities across the Council's 57 procurement spend categories, helping to target resources and interventions where they can have the greatest impact.

During 2025/26, the Prioritisation Tool assessment was refreshed jointly by the Corporate Procurement Unit (CPU) and the HSCP Procurement Team, with support from the Councils Neighbourhoods, Regeneration and Sustainability Team, ensuring that sustainability considerations remain aligned with current priorities, market conditions and strategic objectives.

The Council also continues to utilise the Scottish Government's Single Procurement Document (SPD) as part of its procurement processes. This assists in assessing supplier suitability and mitigating the risk of non-compliance with the Human Trafficking and Exploitation (Scotland) Act 2015 and the Modern Slavery Act 2015 among tier-one suppliers and their wider supply chains, supporting the Council's commitment to ethical procurement and responsible business practices.



4

COLLABORATION AND STRATEGIC PARTNERSHIPS

To provide efficient and effective procurement for our stakeholders is a key objective of the Council's Sustainable Procurement Strategy 2023–2027 (Procurement Strategy) Strategy is located here

To support this objective, the procurement teams consider collaborative frameworks in the first instance and will use the relevant framework if this is identified as the most appropriate route to market to deliver best value for the Council.

The Council participated in 53 of the 63 available Scotland Excel frameworks which is a participation level of 84% and covers a contractual spend of £53m.

Other collaborative opportunities were reviewed on a project-by-project basis by working strategically and collectively with other public sector organisations, sharing work plans to identify areas of collaboration opportunity.



This ongoing activity has resulted in the CPU utilising frameworks implemented by the following procurement organisations:

External Framework organisation	Awards via external Frameworks/DPS
Blackpool Council	1
Government Commercial Agency (previously CCS)	8
ESPO	4
Scottish Government	6
Scotland Excel	30
YPO	2
Total	**51**

The council has implemented several collaborative frameworks with other public sector bodies. Please see the list on the next page of collaborative partners that have agreed to participate in the frameworks.



Framework	Local Authority/Public Body
Provision of Supply and Maintenance of Stair Lifts, Access Lifts and Associated Services	Angus Council
	West Dunbartonshire Council
	East Dunbartonshire Council
	South Lanarkshire Council
	Renfrewshire Council
	East Renfrewshire Council
	Stirling Council
	Clackmannanshire Council
	Dumfries and Galloway Council
	NHS Greater Glasgow and Clyde
	North Ayrshire Council
	Falkirk Council
	Scottish Borders Council
Provision of Supply and Maintenance of Track Hoist Systems and associated services	Stirling Council
	Clackmannanshire Council
	East Dunbartonshire Council
	NHS Greater Glasgow and Clyde
	West Dunbartonshire Council
	Falkirk Council
	South Lanarkshire Council
	Renfrewshire Council
	East Renfrewshire Council
Scots Road Asset Management	Society of Chief Officers of Transportation in Scotland (SCOTS)
	31 Other Scottish Local Authorities
Traffic Equipment Maintenance, Supply, Installation, Design (TEMSID)	West Dunbartonshire Council

Framework	Local Authority/Public Body
Civils and Infrastructure Framework	North Lanarkshire Council
	Renfrewshire Council
	East Renfrewshire Council
	East Dunbartonshire Council
	West Dunbartonshire Council
	Inverclyde Council
Taxi and Private Hire Services Framework	Disclosure Scotland
	Glasgow Caledonian University
	Scottish Prison Services
	Glasgow Clyde College
	City of Glasgow College
	Glasgow Kelvin College
	Glasgow Caledonian University
	Glasgow School of Art
	University of Strathclyde
	University of Glasgow
	Wheatley Group
Provision of Legal Services	Argyle and Bute Council
	East Ayrshire Council
	East Renfrewshire Council
	Falkirk Council
	Fife Council
	Inverclyde Council
	North Ayrshire Council
	Perth and Kinross Council
	Scottish Borders Council
	Shetlands Islands Council
	South Lanarkshire Council
	West Dunbartonshire Council

CASE STUDY 1

SUPPORTING THE ROAD TO MULTI-SOURCE STRATEGY

During the reporting period, the Corporate Procurement Unit continued to support Digital Services with the Council's Road to Multi-Source Strategy (R2MS), which was approved by City Administration Committee as the Council's approach to the future delivery model for digital and ICT services.

R2MS will see the Council move from a single supplier model for ICT services to a multi-source delivery model, with ICT services disaggregated into separate service towers and re-procured on a phased basis. The model also includes the establishment of an in-house Service Integration and Management (SIAM) function within Digital Services to manage and co-ordinate multiple Managed Service Providers.

CPU has supported this strategic programme through procurement route planning, market engagement, tender development, evaluation support and governance assurance. This included support for key ICT service tower procurements, including Network Services and Compute and Storage Services, helping to establish managed service arrangements aligned to the Council's future operating model.

This work supports the Council's wider digital transformation ambitions and the delivery of sustainable and innovative digital public services. The multi-source approach is intended to improve flexibility, resilience and accountability across ICT service delivery, while supporting effective supplier management and service integration across the Council's digital environment.



CASE STUDY 2

GLASGOW CITY HSCP HAS PRIORITISED A CO-PRODUCTION APPROACH TO PROCUREMENT AND CONTRACT MANAGEMENT

This promotes a collaborative, person led approach to service design and delivery within social care.

This is exemplified by the collaborative approach to contract management and human learning system introduced with the WAYfinder tender for homelessness outreach services.

People with lived experience are playing an increasingly important role in shaping and managing homelessness outreach services in Glasgow.

Through the WAYfinder Voices for Change advisory group, people who currently use, or have previously used, homelessness services work alongside providers and commissioners to influence how services are delivered, monitored and improved.

Their insights are helping to shape the measures used to assess success, ensuring that contract management focuses not only on service activity but also on the outcomes that matter most to people.

Feedback from the group has highlighted the importance of feeling safe and respected, receiving personalised support, and building consistent relationships with staff.

This lived experience is now helping to inform how performance information is presented and understood, creating a stronger connection between service delivery, outcomes and the experiences of the people using services.

The approach is already helping to create more meaningful and person-centred measures of success, giving people a direct voice in how services are managed and improved.



5 DEMAND MANAGEMENT, SAVINGS AND ADDED VALUE

The Procurement Strategy 2023-2027 has a key objective to support the Council's Financial Challenge by increasing opportunities for commercial savings, reducing the value of non-contract spend and developing opportunities for open book/gain sharing incentivisation model approach across our procurement workplans.

The categories of procurement savings and the process for calculation, approval, recording and reporting have been formalised and agreed by Corporate Finance and Council senior managers.

These calculations, categories and processes are also consistent with the Procurement Benefits Reporting Guidance issued by the Scottish Government.

The savings achieved from procurement activity in FY 25/26 can be broken down as follows:

Best Practice Indicator 1A Cash Savings	£24,146,627
Best Practice Indicator 1B Non-Cash Savings	£16,523,192
Total Savings (Based on Contract Term)	**£40,669,819**



These savings were delivered by the strategic procurement teams through a combination of tendering activity and contract management.
These totals represent a significant increase on previous year's figures. Increases in inflation have stabilised over the last 12 months but cost drivers such as materials and shipping costs remain both volatile and significantly higher than pre-pandemic levels. Labour costs have also risen above inflation due to increases to National Insurance contributions.

This has meant that a considerable amount of the strategic procurement workload has continued to be focused on challenging and mitigating price increases requests. While the number of requests decreased compared to FY 24/25 there were still over 40 requests received with a value of £6.3m incurred due to these requests. The 'Non-Cash' saving figure quoted above does include £0.4m of Cost Avoidance savings delivered by reducing price increase requests.

Since April 2016 the Scottish Government's financial settlements for Glasgow City Council have contained a contribution to support an uplift in the Scottish Living Wage for social care workers. This funding is used to support local uplift awards to Providers who complied with Scottish Living Wage rates and those receiving Direct Payment where service users either purchase care directly from Providers, or employ Personal Assistants.

During the period covered by this report, the CPU Strategic team in conjunction with the Commercial Team, formed in 2018 to support the commitments of the previous Strategy, has continued to deliver comprehensive spend and demand management analysis underneath a list of key targeted commodities: Post, Courier and Distribution; Vehicles; Refuse and Waste; Road Materials; Food and Water; Catering; Cleaning and Janitorial; Teaching Supplies; Aids and Coach Hire.

The Commercial Team works alongside the Strategic Procurement Team to turn spend data, market insight and contract intelligence into practical savings and added value. During FY25/26, this support contributed to the £40.6 million savings reported above by challenging cost increases, identifying demand management opportunities, reviewing commercial models and targeting non-contract spend across priority commodities.

Key activities include spend and trend analysis, supplier price challenge, income generation support, cost driver reviews, contract data analysis, training, templates and commercial guidance for procurement staff. The Team will refresh its approach in FY26/27 through a new commercial opportunity checklist, updated priority commodities and a continued focus on reducing avoidable cost, improving contract value and supporting more consistent commercial practice across the Council.

6

SUPPLIER SUPPORT AND LANDSCAPE

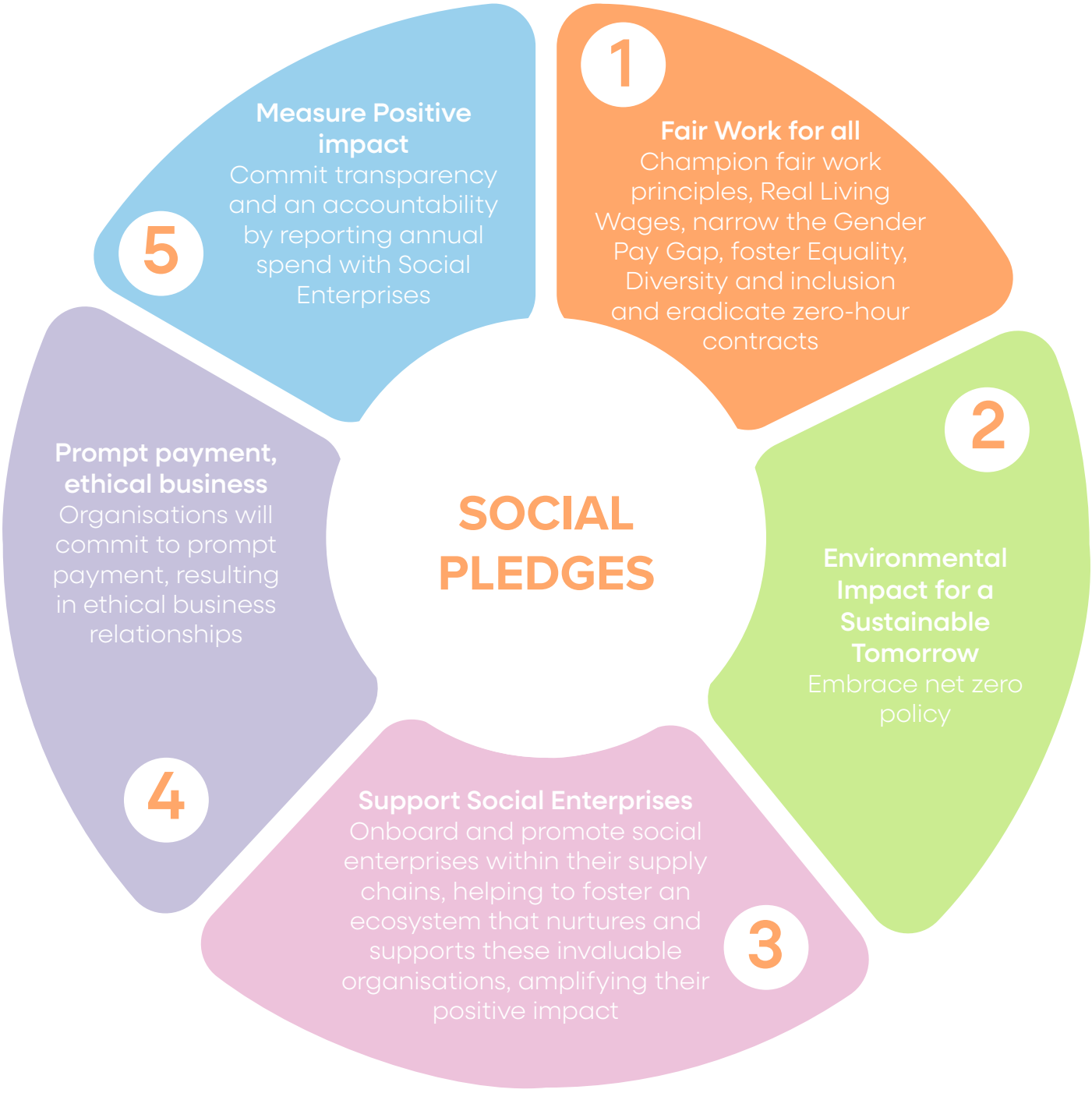


Glasgow City Council was the first local authority to sign the Social Enterprise Buy Social Pledge and remained committed to the initiative throughout FY25/26

The Buy Social Pledge is a values-driven initiative that brings together businesses, SMEs, academic institutions and public sector organisations that are committed to increasing opportunities for social enterprises within their supply chains.

The pledge promotes a more inclusive and sustainable approach to procurement and business, enabling organisations to deliver positive economic, social and environmental outcomes within their communities.

As part of its commitment, the Council continues to support the five Buy Social Pledges outlined below:



The Council had an annual spend of £15m with Social Enterprises in FY25/26. Further information on the Buy Social Pledge can be found here.

The Council continues to strengthen its partnership with the Glasgow Social Enterprise Network (GSEN) and regularly shares its procurement workplan to help identify opportunities for social enterprises. To support participation within the sector, all relevant Quick Quote opportunities are promoted through GSEN, enabling local social enterprises to compete for Council business.

As part of its ongoing commitment to supporting and growing the social enterprise sector, the Council's Economic Development team provides dedicated advisory support to social enterprises, helping them develop capacity, access opportunities and contribute to inclusive economic growth across the city.

Early Market Engagement

Procurement teams continue to utilise early market engagement tools and practices when possible as part the sourcing strategy process, this can take the form of Prior Information Notices (PIN), Smart surveys, Capability and Capacity Assessments And supplier sessions via the Supplier Development Programme. The purpose of this process is to support and encourage suppliers to bid for tender opportunities covering, but not limited the following tender opportunities;

- The Leasing, Installation, Repair and Maintenance of Hot Beverage Machines and Supply of Hot Beverages Consumables
- Salary Sacrifice Schemes Administrator for Cycle to Work scheme
- The Supply and Delivery of Linens and Fabrics
- The Supply, Delivery, Installation and Commissioning of Re-circulatory Local Exhaust Ventilation (LEV) systems
- Debt Management Partner and Sheriff Officer Services
- Outdoor Clothing, Footwear and Accessories for Educational Establishments
- Computer and Data Storage Services
- A variety of ITT's that were published via the DPS for Community Equipment
- Community Alcohol and Drug Recovery Services
- Flexible Purchasing Arrangements for Social Care Supports

HSCP Procurement have also included Preliminary Market Consultation notices at the start of commissioning projects to give the social care sector early information on planned procurement activity and have issued PINs for all tenders in FY25/26.

This includes:
All in for Glasgow Phase 2 Supported Accommodation Services

Meet The Buyer Event

The procurement teams supported The Annual Meet the Buyer Event which was hosted by the Supplier Development Programme. This allowed our members of staff to interact and engage with current contract suppliers and also discuss procurement opportunities with interested suppliers

Prompt Payment

The Council is committed to ensuring that all suppliers awarded business are paid within 30 days. Prompt payment clauses requiring a 30-day payment term are embedded within the Council's contractual terms and conditions to ensure our top tier suppliers provide the same terms and conditions to its sub-contractors which are delivering and supporting a Council contract.

This is supported by the use of the 4c.4 prompt payment question within the SPD within a number of relevant tender exercises. During the reporting period the Council paid 306,873 invoices with 94% of the invoices paid within agreed timescales.

Real Living Wage Employer

The Council became an accredited Real Living Wage employer in 2023.
Link for further information on the accreditation can be found here.

The Council updated its question on Fair Work First following the updated Scottish Government guidance and has changed the structure of the question and evaluation process to ensure a fair and equal evaluation process.

The Council has a significant commercial spend, and a strong influencing position to encourage our supply base to pay the Real Living wage. Due to this, all relevant procurements have a minimum 5% weighting applied against Fair Work First criteria.

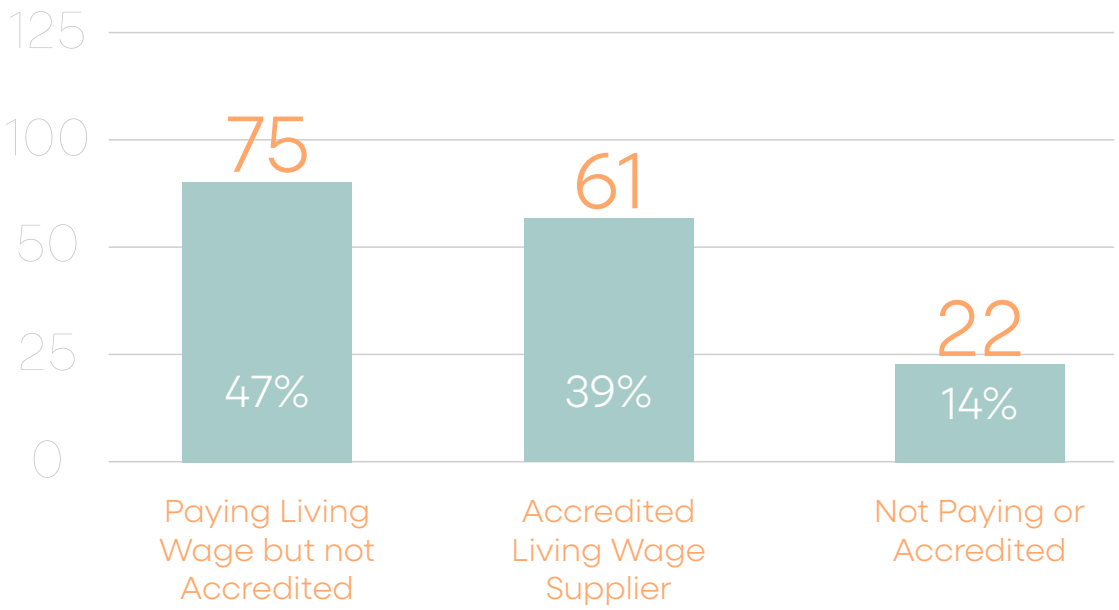
As part of the HSCP continuous development agenda, there was a new approach taken to Fair Work First in the 2026 Flexible Purchasing Framework for Social Care Supports (GCC006407SW) in that the Fair Work First question accounted for 15% of the overall tender score and bidders were asked to provide a written response and one piece of evidence for each of the 7 criteria. Bidder and evaluator guidance was also updated to reflect this new approach.

The introduction of evidence has allowed bidders to demonstrate their practice and therefore strengthened responses in some areas, it also highlighted areas where policy and practice may not align and allowed for a more in depth evaluation. Future developments will continue to refine this approach in social care procurements.

The graph details the number of suppliers appointed to a framework/ awarded a contract in FY 25/26 that either are an accredited real living wage employer or, have committed to paying the Real living wage during the life of the appointed contract.

LIVING WAGE SUPPLIERS 25/26

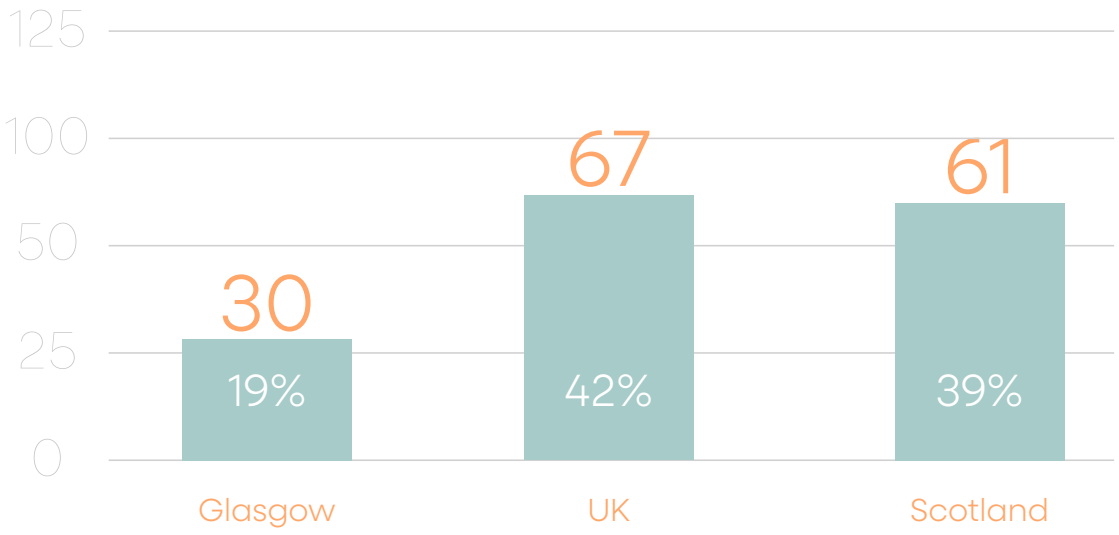
REGULATED AWARDS TO UNIQUE SUPPLIERS REAL LIVING WAGE STATUS



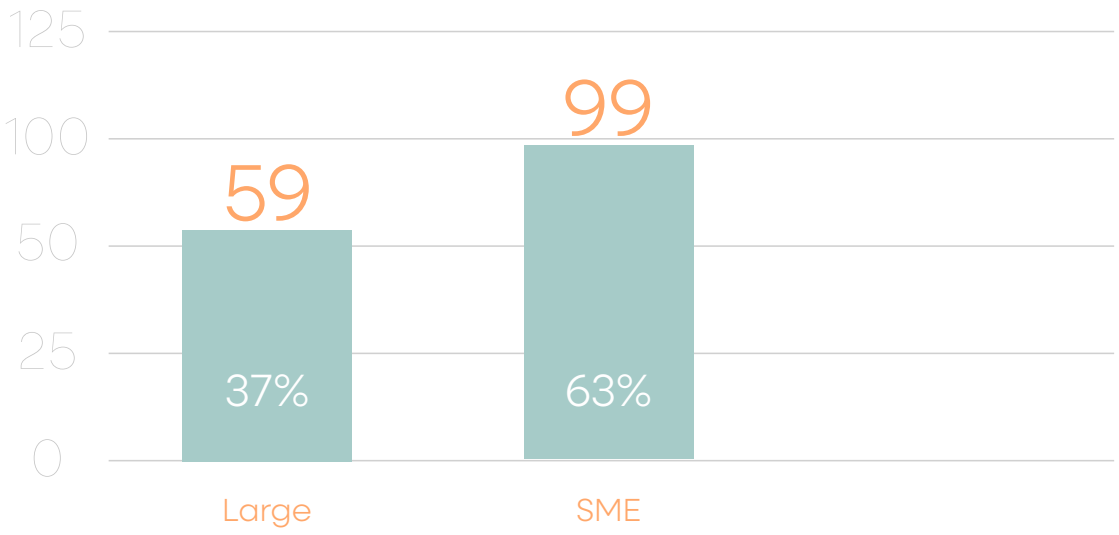
The graph below details the number of successful suppliers location information as detailed in Scottish Procurement Information Hub

LOCATION OF AWARDED SUPPLIERS

REGULATED AWARDS TO UNIQUE SUPPLIERS BY LOCATION



SME/LARGE SUPPLIERS 25/26
REGULATED AWARDS TO UNIQUE SUPPLIERS BY SIZE



The Council's Procurement Strategy also encourages the utilisation of SME's and local suppliers within its quick quote process and regulated procurements.



7

REVIEW OF REGULATED PROCUREMENT COMPLIANCE

Section 17 of the Procurement Reform (Scotland) Act 2014 (Act) requires that regulated procurements are carried out in accordance with the organisation's Strategy so far as reasonably practical.

Section 18(2)(b) states that an annual procurement report must include "a review of whether those procurements complied with the authority's Strategy" as well as at 18(2)(c) "to the extent that any regulated procurements did not comply, a statement of how the authority intends to ensure that future regulated procurements do comply"

As per these sections, the Council published its new Sustainable Procurement Strategy 2023-2027 in June 2023 and this strategy sets out how regulated procurement would be undertaken in compliance with the Act.

The Strategy supports delivery of the Council Strategic Plan 2022–2027 by using procurement to help deliver better services, support a thriving and inclusive local economy, tackle the climate emergency, promote fairness and maximise value from public spending.

It also aligns with Scotland's refreshed national procurement direction, which emphasises a "Once for Scotland" approach through stronger collaboration, shared learning, digital and data capability, and a skilled procurement workforce able to deliver wider social, environmental and economic outcomes.



The strategy continues to build upon the achievements and benefits derived from the Council's previous corporate procurement strategies with a view to:

- Use procurement spend to deliver positive outcomes for Glasgow's residents, communities, local businesses and third sector organisations.
- Support the Council's key strategies, including climate, community wealth building, fair work and net zero ambitions.
- Maintain compliance with procurement legislation, national policy and the Council's governance framework.
- Use digital tools, data and market intelligence to improve decisions, strengthen governance and identify opportunities for better value.
- Encourage early engagement, innovation and collaboration with markets, partners and communities.
- Build procurement, commissioning and commercial capability across the Council to support the workforce of the future

The strategy has six key strategic procurement objectives;

1
Support the Council's Net Zero, Ecological and Adaptation Ambitions

2
Provide Effective and Efficient Procurement for our stakeholders

3
Shape and Drive Innovation

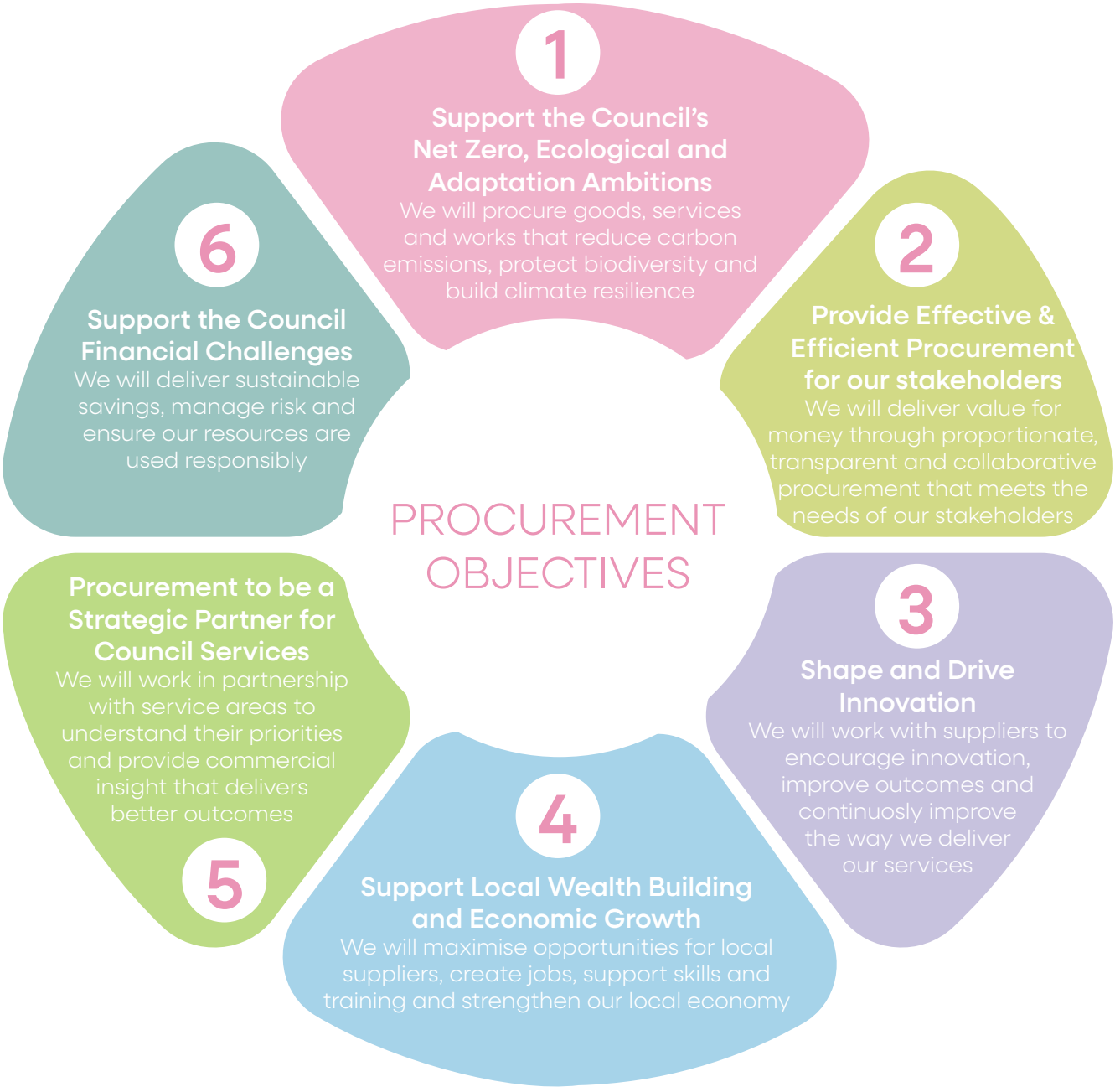
4
Support Local Wealth Building and Economic Growth

5
Procurement to be a Strategic Partner for Council Services

6
Support the Council Financial Challenges

OUR 6 PROCUREMENT OBJECTIVES

DELIVERING SOCIAL VALUE, DRIVING INNOVATION AND CREATING A SUSTAINABLE FUTURE FOR OUR COMMUNITIES



The Strategy has 29 actions of which more than 50% of the actions have a sustainable theme. Six actions were successfully delivered by the agreed delivery date of December 2025. The Table on the following page provides further details on the six actions delivered during FY25/26.

The full Action Plan is set out in Appendix 5

Actions Delivered in Financial Year 2025 - 2026			
Action Ref	Actions	Agreed Deliverables	Target Date
1.01	Ensure our Sourcing Strategies and Tender Evaluation align and support suppliers which have net zero goals.	Our subject matter experts, via the Sustainable Procurement Steering Group (SPSG), actively consider the CPU and HSCP workplan and target all key procurement opportunities that will support the Council's target of net zero by 2030. The CPU and HSCP in collaboration with the Sustainable Steering Group will continue to utilise the Scottish Governments Sustainable Tools to identify sustainable risks and opportunities, and these will be considered as part of the sourcing strategy development, specification and evaluation. THE CPU and HSCP have refreshed their prioritisation tools within the Scottish Governments Sustainable Tools, this allows for early strategic planning for future procurement exercises and commodities. The CPU have adopted question 4C–7 within the Single Procurement Document (Scotland) within relevant tender opportunities. This forms part of the pre-selection evaluation criteria in relevant tenders and requires suppliers to provide a copy of their Climate Plan and commitments regarding the reduction of scope 1,2 and 3 emissions The HSCP is asking for sustainable statements within relevant social care tender opportunities which require tenderers to detail their commitments in responding to the climate emergency, carbon reduction and climate adaptation	Dec 2025
1.04	To support the climate change agenda we will explore how we can reduce our carbon emissions within our supply chain regarding scope 1,2 and 3 emissions.	We continue to engage with service areas to review specifications to help reduce carbon emissions. The Supply Chain Analysis and Risk Report to identify supply chains that are impacted by a number of factors including climate change risk. We have developed a library of questions that can be used to determine how suppliers manage their supply chains and supply chain risks. We will continue to explore how we can better utilise our suppliers Climate Plans and available data to support this action.	Dec 2025

Actions Delivered in Financial Year 2025 - 2026			
2.03	Form closer working relationships with Centre of Excellence, other Local Authorities, agencies, organisations and partners and to benchmark process and procedures	The HSCP is part of the Scottish Government and Institute for Research and Innovation in Social Services working groups on developing new practice for ethical commissioning. The Head of Commissioning also chairs the Social Work Scotland Contracts and Commissioning Practice Network where a range of procurement activity is discussed and benchmarked. The Head of Procurement accepted the role as the vice chair of the Scottish Local Government procurement forum and attends the Head of Procurement meetings on a quarterly basis. These forums help to support best practice and identify practical solutions to support new policies and guidance issued by the Scottish Government. The CPU and HSCP actively monitor and participate in the Procurement Knowledge Hub requests. The Knowledge Hub is a platform for sharing information, discussing ideas and opportunities and encouraging collaboration among public sector partners. The Head of Procurement has joined the Procurement Core Cities Network which has been established to continue to support Core City local authorities to achieve best value, continuous improvement and innovation by driving collaboration and improving procurement, contract management, commercial skills & practices as well as influencing the procurement agenda at a national level. They are also a member of the National Advisory Group which is responsible for reporting on a regular basis to the Improvement and Innovation Board of the Local Government Association to maximise the benefits of good procurement, as well as communicate and support local government colleagues to adopt any good practice identified in supporting wider policies including added social value and efficiency savings for the sector. The CPU Procurement Development Manager participates in the Core Cities Sustainable Working Group which has been created to develop and encourage best practice across various Local Authorities in Scotland, England and Northern Ireland and supports the Scottish Government Climate and Procurement Forum regarding sustainable best practice. They were also the Local Authority lead as part of a short life working group on the future development of the Annual Procurement Report. HSCP are now part of the City Region Community Benefits Wish List (Hub) working group.	Dec 2025

Actions Delivered in Financial Year 2025 - 2026			
3.02	Advocate the benefits of Scotland Innovates Portal and look to incorporate variant bids and increase utilisation of PINs and early market engagement into our tender process.	The CPU have published nineteen (19) Pre Information Notices (PIN) in FY24/25. This is an increase of 27%. The CPU staff have been provided training on variant bids as part of the Contract and Supplier Management training. An overview of the Scotland Innovates Portal (Portal) has been delivered to Service Areas at the Corporate Procurement Asset Board meeting in March 2025. We utilised the opportunity to promote the Portal at our Glasgow Meets the Real Buyer Event in April 2025, which was held at the City Chambers and was supported by Neighbourhoods Regeneration and Sustainable team regarding queries around direction and priorities associated with sustainability, and at the National Meet the Buyer Event in Edinburgh. The Council's event was attended by over 370 suppliers and the national event over 1000 suppliers were in attendance. HSCP is using Preliminary Market Consultation - Innovation notices at the start of commissioning projects to give the social care sector early information and for market engagement prior to any planned procurement activity, following this PIN's are issued for all tenders. HSCP have held Talking Tender events and aligned tender training in conjunction with the Supplier Development Programme.	Dec 2025
4.01	Further investigation for SME's, Social Enterprise, Supported Businesses and Third Sector against workplan/ commodities. Engagement with Economic Development and Supplier Development programme to run several events throughout the year.	We have attended several events such as the social enterprise supplier day and third sector awareness session with a view to sharing our workplan and increasing opportunities for SME's, social enterprises, supported businesses and third sector organisations. We hosted a Glasgow Meet the Real Buyer event in the city chambers and 19 Glasgow based public sector organisations also supported the event. This event was used to encourage and support organisation bidding for future opportunities. The Council became a member of Buy Social Pledge in 2024 and have showcased our associated spend with social enterprise and supported business in our Annual Procurement Report for FY24/25.	Dec 2025
5.04	Engage with Education to consider how we can promote procurement at career events with a view to grow our own and succession planning.	We have and will continue to engage with Education Services on how we can support career events within schools. We supported the career carousel that was held in the city chambers. This provided an overview of procurement to over 200 school leavers from all secondary schools within Glasgow. A pupil who attended the event requested a work experience opportunity within the CPU and this was delivered in June this year We have also engaged with further education establishments to promote procurement at university and college open days. The CPU are part of the Council's graduate program and two procurement graduates joined the team in August 2025 on a two year training program.	Dec 2025

All regulated procurement activity undertaken by the Council is delivered within a robust legal, procedural and governance framework. This framework is designed to ensure compliance with the Council's Sustainable Procurement Strategy, relevant procurement legislation and the Council's internal governance requirements.

The legal requirements governing procurement are set out in the Council's Standing Orders Relating to Contracts 2022. These are supported by the Scottish Government's Procurement Journey, which provides national best practice guidance, and by the Council's Corporate Procurement Manual, which sets out Glasgow-specific procurement requirements. Where relevant, national best practice guidance for the procurement of care and support services is also applied.

To support consistency and compliance, the Council maintains a Procurement Toolkit comprising standard templates, guidance notes and supporting documentation aligned to these legislative, procedural and governance requirements.

Supply Chain Analysis

The Council continues to develop and enhance its Supply Chain Analysis and Risk (SCAR) reporting. Initially introduced during the COVID-19 pandemic, the SCAR report is now produced quarterly for key stakeholders and provides a structured overview of current and emerging supply chain risks.

The report considers commodities and markets that may be affected by geopolitical events, climate-related impacts, labour market pressures, supply disruption and wider economic conditions. For each relevant commodity area, it identifies potential supply chain risks, commercial implications, service delivery impacts and mitigation actions.

To maintain focus on the areas of greatest significance, commodities that present no material risk over two consecutive reporting periods are removed from future reports.

The SCAR report gives senior management, service areas and strategic partners a clear and consistent view of risks and opportunities across the Council's supply chains. It also highlights market trends, price movements, cost avoidance opportunities and potential risks linked to market concentration, resilience and supplier dependency. This approach strengthens supply chain resilience, supports continuity of service delivery and enables the Council to respond proactively to changing market conditions.

Throughout the reporting period, regulated procurement activity continued to be monitored through the CPU's governance process. A new Governance 1-2-1 Power BI dashboard was developed to provide real-time information and support the identification of risks during operational and 1-2-1 meetings.

Further Power BI reports are also being developed, and key procurement documents were created or enhanced during FY25/26.

The Strategy Support Board is now embedded as a business-as-usual process and provides additional guidance and assurance at strategy development stage for high-risk and high-value procurement exercises.

Together, these arrangements have supported compliance with the Council's legal and procedural framework and have provided assurance that regulated procurements were undertaken in line with the Strategy and its deliverables. The review process has also helped the Council identify opportunities for further improvement, building on the achievements of previous procurement strategies.

The Council will:

- Continue to work with client teams on advance provision of work plans and strategies which will allow additional opportunities to deliver increased best value from the Council's regulated procurements.
- Promote sustainability, fair work practices and the importance of equality and equal treatment through procurement.
- Continue to target savings from all aspects of the strategic procurement process (tender, contract management, Purchase to Pay).
- Continue to look for collaborative opportunities within the public sector.
- Ensure suppliers provide regular management information on the Council's usage of contracts.
- Promote the innovation partnership model as a mechanism and share relevant examples of new procurement solutions.
- Assess demand management opportunities at strategy development and contract management.
- Ensure SMEs are provided opportunities as standard within our quick quote process.
- Review Fair Work criteria and look to broaden the evaluation model and process for recording responses, and work with the Scottish Government on Fair Work First.
- Further promote the new Scottish Government sustainable online sustainable tools to wider key stakeholders.
- Ensure sustainability opportunities are acknowledged as part of strategy and specification development and incorporated into the evaluation process.
- Engage with new technology as part of the community benefits and contract and supplier management processes.
- Investigate solutions to encourage and enhance the prompt payment of sub- contractors and the impacted supply chain.

8

COMMUNITY BENEFIT SUMMARY

Section 18(2)(d) of the Procurement Reform (Scotland) Act 2014 states that it is mandatory for an annual procurement report to include *"a summary of any community benefit (CB) requirements imposed as part of a regulated procurements that were fulfilled during the year covered by the report."*

Section 25 of the Procurement Reform (Scotland) Act 2014 mandates that all contracting authorities "must consider whether to impose community benefit requirements as part of the procurement" when the estimated contract value is greater than or equal to £4,000,000.



Community benefits are a key objective of the Council's Sustainable Procurement Strategy for 2023 to 2027 and the Council's own CB policy stipulates that community benefits must be considered for inclusion in all:

> Goods and Services Contracts with an estimated value greater than £50,000

> Works Contracts with an estimated value greater than £500,000

Robust processes have been developed to ensure that community benefits are considered for inclusion in all relevant contracts in line with the requirements of both the Procurement Reform (Scotland) Act 2014 and the Council's own CB policy.

When planning procurement activity, Council service areas are required to consider opportunities to deliver community benefits where these are relevant and proportionate to the contract.

Procurement officers work collaboratively with key stakeholders, including Community Planning, Economic Development and Education, to identify and develop appropriate community benefit requirements through market engagement, research and benchmarking activity.

Community benefit commitments are incorporated into contracts and, where appropriate, form part of the evaluation process. Delivery of agreed outcomes is monitored throughout the contract term, with performance reported on a quarterly basis using information provided by suppliers.

Governance and oversight of the Council's community benefits programme is provided by the Community Benefits Steering Group, which comprises representatives from key Council services. The Group is responsible for supporting the effective implementation of the policy, driving continuous improvement, and identifying and addressing any issues that may arise to ensure the successful delivery of community benefit outcomes.

The Council utilises Cenefits which is direct award from the Crown Commercial Services G Cloud Framework to support the monitoring and delivering of Community Benefit outcomes. Cenefits is a web and mobile application which makes it easy for Council staff and public sector buyers to manage, measure and release benefits in their contracts.

The system allows suppliers to upload evidence on their delivery of benefits for approval/rejection by the Council's Strategic Leads.

These outcomes are managed and monitored by the Community Benefit Officer, with support from the relevant category managers and procurement officers.

Key community benefits outcomes secured in FY 25/26 include:

81	121	32	£105,000	48
Recruitment and Employment	Skills and Training	Supply Chain Briefing	Community Engagement funding opportunities	Community Engagement (5 hours)

The summary above shows the community benefits delivered.

The examples below are grouped by the main outcome theme they support. This makes it easier to see how supplier commitments contribute to Strategic Plan priorities, including skills, employability, stronger communities, community wealth building and inclusive growth.



CASE STUDY 1

COMMUNITY BENEFIT OUTCOME THEME:

Community engagement and financial support for skills development.

STRATEGIC PLAN OBJECTIVE/THEME SUPPORTED:

Inclusive economic growth, skills pathways and support for local communities.

SUPPLIER: Ryedale Organics Ltd

Ryedale Organics Ltd used its community benefit commitment to support Glasgow Trades Collective CIC with funding for a CNC machine, helping the organisation expand practical training opportunities for people facing barriers to construction and trade careers.

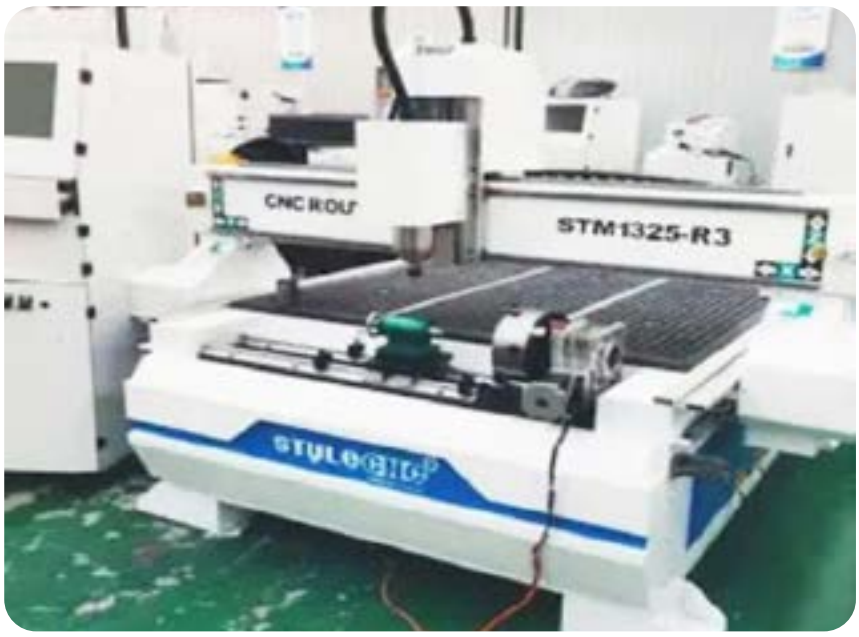
The Supplier had already provided a list of commitments and the order in which they wanted to deliver them but had made the request to change the order and provide COM01 – Financial Support first. To assist with this the Supplier was provided with the information about the Community Benefit Hub in the hope that they could offer their support to one of the requests. The Supplier offered to support the Glasgow Trades Collective who had recently uploaded a request onto the Community Benefit Hub.

The Glasgow Trades Collective are an organisation based in the East of the city which was set up to deliver accessible education programmes for people facing barriers to working in the construction industry and trades.

The organisation offers a variety of affordable courses and classes in joinery, carpentry, plastering, tiling and decorating with the aim of building confidence and to provide the skills and knowledge necessary to begin a career in the construction industry.
The work mostly centres around people who are often excluded from the industry due to discrimination based on race, gender, migration status, or economic position.
The organisation tries to make the courses that they run as affordable as they can make them and they offer free places on each course for those who could otherwise find themselves financially excluded.

They wanted to expand the courses to include working with computer-controlled machines so that participants would have a wider range of knowledge in the industry thus leading to improving their employability.

To help with this, they needed to purchase a CNC Machine and uploaded a request onto the Community Benefit Hub for the amount of £4,500 in the hope that this would be supported. The Supplier on seeing this request did not hesitate in offering their full support to the project and agreed to pay the full amount for the CNC Machine.



"The CNC has been a great asset to GTC, we moved to a larger workshop in January, so we have more space to set it up for community use.

The team has been getting to grips with the technology over the last few months and it's an amazing piece of kit! We're excited to launch our community workshops with it and it's already been a valuable resource for our members.

We're incredibly grateful to the community hub for facilitating the match and to Ryedale for being so easy to work with on fulfilling the request for the CNC."

Angela at GTC

CASE STUDY 2

From Work Experience to Apprenticeship

COMMUNITY BENEFIT OUTCOME THEME:

Skills and training – school work experience leading to apprenticeship opportunity.

STRATEGIC PLAN OBJECTIVE/THEME SUPPORTED:

Young people, employability, skills development and inclusive economic growth.

SUPPLIER: FES

As part of its community benefit commitments, FES partnered with Glasgow City Council's Education Service to provide work experience opportunities for secondary school pupils interested in pursuing careers within the construction and engineering sectors.

In May 2025, FES delivered five week-long work experience placements for young people from Holyrood Secondary School and Lochend Community High School. To support the programme, FES dedicated experienced staff members to mentor participants and provide practical, hands-on learning opportunities. During the placement, pupils accompanied engineers working on the installation and maintenance of CCTV and alarm systems within Glasgow City Council schools, enabling them to gain valuable insight into the industry and the skills required for a career in the sector.

Recognising the importance of removing barriers to participation, FES also worked with the Education Service to arrange daily transport for all participants.

This ensured that every young person could fully benefit from the opportunity regardless of their personal circumstances. The placement proved particularly impactful for one pupil from Lochend Community High School, who demonstrated enthusiasm, commitment and a strong willingness to learn throughout the programme.

Having developed a positive working relationship with the FES team, the pupil remained in contact following the placement and subsequently sought support from the school to prepare a CV, which was shared with the FES supervisor involved in the work experience programme.

Impressed by the pupil's attitude and potential, FES offered him an apprenticeship opportunity. The offer was accepted, providing a direct pathway from work experience into employment and training within the construction industry.

This example shows how community benefits can create a direct pathway from work experience into employment and training, helping young people gain confidence, skills and access to careers in key local sectors.

"My work experience with FES was really amazing. It was inspiring and I learned a lot. Everyone I met was welcoming, supportive and made me feel part of the team. Before the placement, I was considering several different career options and was thinking about studying sports at college, although I had always been interested in trades. This experience helped me make a positive decision about my future career."

Apprentice reflecting on the experience

"We are all extremely proud of his achievement. He gained so much from the experience, and the opportunity has had a significant impact on his future aspirations and career prospects."

Representative from the school

This case study highlights the lasting value that community benefits can deliver by creating opportunities for young people to develop their skills, build confidence and access rewarding careers within key sectors of the local economy.

CASE STUDY 3

Supporting Local Communities Through Staff Volunteering

COMMUNITY BENEFIT OUTCOME THEME:

Community engagement – non-financial support and staff volunteering.

STRATEGIC PLAN OBJECTIVE/THEME SUPPORTED:

Stronger communities, cost of living support and local resilience.

SUPPLIER: NRG Riverside Truck Rental

As part of its community benefit commitments, NRG Riverside Truck Rental agreed to provide non-financial support to a local community organisation through staff volunteering activities. Working with the Council's Community Benefits team, the supplier identified Castlemilk Pantry as a suitable organisation to benefit from this support.

Based in the south of Glasgow, Castlemilk Pantry helps local residents access healthy and affordable food. Led by Ardenglen Housing Association and supported by neighbouring housing organisations, the pantry offers members access to a wide range of fresh, frozen, dried and tinned food at significantly reduced cost. The service plays an important role in supporting households within the local community and reducing food insecurity.

A team from NRG Riverside dedicated five hours of volunteering support to the pantry, undertaking a range of practical tasks designed to improve the organisation's operations.
Activities included clearing and cleaning a storage container, reorganising stock, sorting stored items and creating a more accessible and efficient storage system.

These improvements helped to create a safer, cleaner and more organised environment for both volunteers and service users, while enhancing the pantry's ability to manage stock effectively and maximise available storage space. The volunteering activity demonstrates how supplier time, skills and practical support can strengthen local community organisations and improve services for residents.





“The work undertaken has enhanced the pantry’s ability to manage stock effectively, ultimately supporting its continued provision of affordable food and essential goods to the local community. By improving storage and organisation, the team has contributed to the long-term sustainability and efficiency of the service.”

Representative from NRG Riverside

CASE STUDY 4

Delivering Additional Social Value Through Community Benefits

COMMUNITY BENEFIT OUTCOME THEME:

Multiple themes – supply chain development, skills and training, and community engagement.

STRATEGIC PLAN OBJECTIVE/THEME SUPPORTED:

Community wealth building, inclusive supply chains, local skills and place-based regeneration.

SUPPLIER: Wills Bros Ltd

As part of its community benefit commitments associated with a Glasgow City Region City Deal project, Wills Bros Ltd selected a range of outcomes from across the Council's Community Benefits Menu. The supplier committed to delivering 11 community benefit outcomes over the duration of the contract.

Working closely with the Council's Community Benefits team, delivery milestones were agreed and monitored throughout the project. All committed community benefit outcomes were successfully delivered within the agreed timescales.

In addition to meeting its contractual commitments, Wills Bros demonstrated a strong commitment to social value by delivering a further 11 community benefit activities, providing additional support and opportunities within the local community.

These included:

Supply Chain Development:
Supporting a social enterprise through the award of a signage contract

Skills and Training:
Delivering school engagement activities, careers events and awareness sessions for local young people

Community Engagement:
Supporting a range of local initiatives, including community engagement events, donations to a local Men's Shed project and the provision of surplus wood materials to primary schools

Together, these activities show how supplier-led community benefits can support local jobs, skills, social enterprises and neighbourhood projects, helping contract spend deliver wider value for communities alongside the core works.

One particularly notable initiative involved the production and installation of project information signage. At the outset of the project, Glasgow City Council identified the importance of maintaining open communication with residents and stakeholders throughout the construction period. Information signage was therefore commissioned to provide updates on the project and serve as a lasting information resource for the local community.

As part of its commitment to supporting a diverse and sustainable supply chain, Wills Bros engaged Scotland's Bravest Manufacturing Company to manufacture and install the signage. Scotland's Bravest Manufacturing Company is a social enterprise that provides employment, training and development opportunities for military veterans and people living with disabilities, helping individuals develop skills, confidence and experience within a supported working environment.

By directing contract spend towards a social enterprise, Wills Bros not only delivered the required project outputs but also generated wider social value through its procurement decisions, supporting an organisation that creates positive outcomes for individuals and communities across Scotland. Wills Bros expressed its satisfaction with the quality of the work delivered and welcomed the opportunity to support a social enterprise through the project. The signage continues to provide valuable information to residents and visitors while also serving as an example of how public sector contracts can create wider economic and social benefits.

This case study shows how community benefits can extend beyond contractual requirements, creating wider value through local engagement, skills development, community investment and inclusive supply chain opportunities.





CASE STUDY 5

Providing experience of Social Care to young people

COMMUNITY BENEFIT OUTCOME THEME:

Skills and training – school work experience in social care.

STRATEGIC PLAN OBJECTIVE/THEME SUPPORTED:

Workforce pathways, young people, health and wellbeing, and inclusive services.

SUPPLIER: Glasgow Association for Mental Health

Two school work experience placements were delivered by GAMH as part of their commitments under the Glasgow Carers contract.

GAMH hosted a student from Shawlands Academy to complete their work experience placement. They spent time within the service to gain an understanding of the range of supports delivered by GAMH. The student engaged with staff to learn about their roles, observed telephone support and shadowed 1-to-1 community work, as well as attending a peer support group.

Throughout their placement, they developed a clear insight into the challenges faced by carers and observed staff working collaboratively with carers to complete Carers Assessments and outcome-focused support plans. The student was also supported by office staff to understand internal procedures and to develop basic administrative skills. The student found the experience to be a great introduction to the field and is currently completing an application for college, and felt that the experience would be valuable in supporting their application and overall readiness.

They stated *"I found the shadowing opportunities offered the best insight into the role, and reviewing carer referrals and thinking about outcomes before speaking with carers helped me to better understand the overall purpose of the service".*

Another school pupil has attended GAMH North East Carers Service one day a week for 5 months and gained experience within the workplace

They had the opportunity to utilise a database, create a support plan, create promotional material for peer support opportunity, observe training and peer support and shadow staff attending home visits.

CASE STUDY 6

Support to access a career in Social Care

COMMUNITY BENEFIT OUTCOME THEME:

Skills and training – non-school work experience and social care career pathway.

STRATEGIC PLAN OBJECTIVE/THEME SUPPORTED:

Employability, workforce development, family support and improved wellbeing.

SUPPLIER: Includem

Includem provided a four month student placement in 2025 for one student from the University of Strathclyde. Whilst at Includem, the student worked within the Glasgow Intensive Family Support Team. This role included providing 1-1 support to families and young people in their communities using a strengths-based approach. They initially shadowed frontline staff on support visits with families and young people, learning our model of practice, building relationships and increasing their skills.

The student also attended weekly team meetings, case discussions and group supervision. They were also supported to attend multi-agency meetings and complete all relevant case support and paperwork to include daily notes, strength-based assessments, lone working documents and key summaries.

Feedback from the Includem link worker noted that the student made so much effort to get to know all team members, managers and team leaders throughout the placement.

They had conversations around their plans to become a social worker and made successful attempts to learn from all staff members in Glasgow Intensive Family Support Service. They spoke to team leaders (who work for Glasgow social work) and discussed progression into social work, their experiences of social work and what this could look like for them.

The student offered support to other staff who may be struggling to support their families, offering to support families if they felt the student could contribute positively to their support plan.

The student has supported a range of different young people/families who have very different needs, they have adapted their approach appropriately with every young person or parent to ensure they come across in a professional yet supportive manner.

It is clear that families built up trusting relationships with the student throughout the placement, families would often reach out if they were facing challenges and needing support. They have been very flexible and responded to crisis situations and dealt with this very well, following all protocols and seeking advice from management when needed.

In partnership with the Glasgow City Region (GCR) and three neighbouring local authorities, the Council developed and launched the Community Benefits Hub (CBH) in September 2024. The web-based platform was created to strengthen connections between local communities and suppliers delivering public sector contracts.

The Community Benefits Hub enables community organisations to identify and submit requests for goods, services, resources and other forms of support, which can then be matched with contractors and suppliers seeking to deliver community benefit commitments through their contracts. This approach helps ensure that community benefits are informed directly by local needs and priorities, creating a more responsive and community-led model for delivering social value.



The Council and Glasgow City Region worked closely with the regional Third Sector Interface (TSI) network, community organisations and businesses throughout the scoping, design and testing phases of the project.

The platform was developed with a strong focus on accessibility, usability and inclusivity to maximise participation from both community groups and suppliers. Following a soft launch in September 2024, the platform received significant interest from both community organisations and businesses, demonstrating strong demand for a more collaborative approach to community benefit delivery. The table below provides details of the number of registered community groups, approved businesses and approved requests on the Community Benefits Hub up to March 2026.

External Framework organisation	Awards via external Frameworks/DPS
Community Groups Approved	170
Businesses Approved	66
Requests approved	105
Matches in Progress	20
Delivered Matches	52

The figures above show activity through the Hub; the summary below shows the types of wishes requested and the benefits delivered for communities during the reporting period.

Community wish / request	Benefit delivered April 2025 –March 2026	Who benefited / outcome
Practical support for community organisations	Supplier time, funding, materials or resources matched through the Community Benefits Hub.	Community groups received targeted support based on local needs.
Skills and training opportunities	Work experience, apprenticeship pathways and learning resources supported through supplier commitments.	Young people and residents gained routes into employment, training and confidence-building.
Support for social enterprises and third sector groups	Funding, equipment and supply chain opportunities provided to local organisations.	Social enterprises and third sector organisations were helped to grow capacity and deliver community services.
Local resilience and wellbeing support	Volunteering, donations and practical assistance delivered to community-led projects.	Local organisations were better supported to respond to cost of living pressures and community priorities.
Place-based community value	Community benefits linked to major contracts and infrastructure projects.	Contract spend helped deliver visible benefits beyond the core contract requirements.

Request Title	Community Group Name	Business Name
Accessibility Costs	Glasgow Trades Collective CIC	Broxap Ltd
Dishwasher for community meals project in Maryhill	Maryhill Burgh Halls Trust	Broxap Ltd
Financial Contribution to establish a food bulk purchasing scheme for pantries	The Scottish Pantry Network	Broxap Ltd
Outdoor Storage Container	Hillwood Community Trust	Broxap Ltd
Repairs help	The Jeely Piece Club	Broxap Ltd
Tools needed for The Yard Glasgow!	The Yard	Broxap Ltd
Victoria Park Commonwealth Games Community Festival of Sports and Culture	Victoria Park Community Trust	Broxap Ltd
New IT Equipment	MILK CIC	Civiteq Limited
Petershil Park Groundworks	Partick Thistle Charitable trust	Civiteq Limited
Supporting a free to access football summer holiday camp in the East End of Glasgow	Clyde FC Community Foundation	Civiteq Limited
Winter Warm bundles	Summerston Community & Environmental Group	Dawsongroup Environmental Municipal Civil Limited
Donation towards community meals	Govan Community Project	Drive DeVilbiss Sidhil Ltd
Food costs to support the Whiteinch Community Shop	The Whiteinch Centre (TWC)	Drive DeVilbiss Sidhil Ltd
Garden furniture for a retirement site	Willowacre Trust	Drive DeVilbiss Sidhil Ltd
Meet and Eat Community Meals	Barmulloch Community Development Company	Drive DeVilbiss Sidhil Ltd
store cupboard items	Community of helping hands	Drive DeVilbiss Sidhil Ltd
Supporting Kingsway Community Connections' Community Garden Regeneration	Kingsway Community Connecions	Drive DeVilbiss Sidhil Ltd
Toys and Games for Charity Caravans	Glasgow Children's Holiday Scheme	Drive DeVilbiss Sidhil Ltd
Food for Asylum Seekers and Refugees	Central and West Integration Network	Foster Care Associates Scotland
non perishable food items	Acre tenants and residents association	Foster Care Associates Scotland
Pantry Food	YoMo Young Movers	Guest Truck and Van
PPE and Safety Equipment	Glasgow Trades Collective CIC	J & M MURDOCH & SON LTD
Toys and Spring trip for toddlers group at Maryhill	YoMo Young Movers	J & M MURDOCH & SON LTD

Request Title	Community Group Name	Business Name
Path Material	Friends of Linn Park	Lightways Contractors Ltd
Top Up Food for community pantry	YoMo Young Movers	Morton Fraser MacRoberts LLP
Youth Wellbeing Groups	YoMo Young Movers	Myle Connect Ltd
Baby Massage & Baby Yoga	South East Area Lifestyle (SEAL) Community Health Project	P1 Solutions LTD
grass cutting	Hillwood Community Trust	P1 Solutions Ltd
Park Villa Football Development - Goals	Park Villa Community Sports hub	P1 Solutions Ltd
Food Pantry Top Up	Murray's Initiative	Prism UK Medical Limited
Food Support	S.G.C.P.F. Giggle N Grow	Rainton Construction (Scotland) Limited
Food Donations for Clients	Glasgow Council on Alcohol	Riverside Truck Rental Limited, T/A NRG Riverside
New Toilets	Nan McKay Community Hall	Riverside Truck Rental Limited, T/A NRG Riverside
non perishable food items	Acre tenants and residents association	Riverside Truck Rental Limited, T/A NRG Riverside
CNC Machine	Glasgow Trades Collective CIC	Ryedale Organics Ltd
A4 white copy paper	Caring Operations Joint Action Council (C.O.J.A.C.)	Storm Environmental Ltd
A5 notebooks	Super Power Agency	Storm Environmental Ltd
Contribution to free football summer camp to young people suffering from deprivation and poverty	Clyde FC Community Foundation	Storm Environmental Ltd
New Study Materials for After School Homework Club	Inclusive Homework Club	Storm Environmental Ltd
Park Villa Football Development - Footballs	Park Villa Community Sports hub	Storm Environmental Ltd
Test - please ignore	Testing logout issue	Test Business
food for community breakfasts	YoMo Young Movers	UBDS IT Consulting Ltd
Sponsor a Community Build	Glasgow Trades Collective CIC	UBDS IT Consulting Ltd

Community Benefits Supplier Recognition Scheme

The Council Community Benefits Supplier recognition scheme has been recognised nationally via the GO Scotland Procurement Awards 2023 and is continuing to grow.

The scheme continues to receive positive feedback from a significant number of suppliers and recipients of the community benefits.

The scheme highlights and celebrates the varying stages of delivery of the agreed Community Benefit outcomes.

Suppliers are awarded certificates - Silver, Gold and Platinum status, dependent on the delivery status of their agreed Community Benefit outcomes.

The award status criteria are outlined as follows:



Platinum Status

Delivery of 100% of Community Benefit outcomes with additional voluntary benefits also delivered within the agreed timescales.



Gold Status

Delivery of 100% of Community Benefit outcomes within the agreed timescales.



Silver Status

Delivery of 50% of Community Benefit outcomes within the agreed timescales.

The appropriate certificate is issued to suppliers post a monthly status review and is valid for a period of 12 months from the date of issue, where applicable, or from the contract expiration date.

The scheme also highlights good news case studies from delivered Community Benefits.

These, along with a list of all suppliers under each certificate status are available to the public via this link.

To date the Council has awarded the following certificates:



Following the success of Community Benefits Supplier Recognition Scheme, a Voluntary Community Benefits Recognition Award has been launched to issue suppliers which deliver voluntary benefits either in itself or in addition to their contractual community benefits.



9

SUPPORTED BUSINESSES SUMMARY

Section 18(2)(e) of the Procurement Reform (Scotland) Act 2014 requires organisations to include “a summary of any steps taken to facilitate the involvement of supported businesses in regulated procurements during the year covered by the report”.

The Council’s corporate procurement manual instructs that consideration must be given to the inclusion of supported businesses in all regulated procurements.

In addition to this, the Council’s procurement toolkit includes the register of supported businesses supplied by the Scottish Government and an expanded list of potential supported businesses provided by the Ready for Business organisation.

During the reporting period there were no regulated procurements awarded to supported businesses. The reason for this is that the goods, services or works associated with these procurements are not provided by existing supported businesses.

The Council continues to consider and monitor the Scottish Government Supported Business Framework and other routes to market to increase our scope with supported businesses.

The Council does have existing agreements in place with Royal Strathclyde Blindcraft Industries (RSBi) for the provision of furniture and for the collection and disposal of confidential waste. The annual value of these contracts is £6.6m for FY25/26.

10 FUTURE REGULATED PROCUREMENTS

Section 18(2)(f) of the Procurement Reform (Scotland) Act 2014 states that it is mandatory that an annual procurement report must include *"a summary of the regulated procurements the authority expects to commence in the next two financial years."*

Future regulated procurements have been identified via the following means:

- Current contracts on the Council's register that will expire and need to be extended or re-tendered over the next two years.
- New procurements identified via future work plans provided by Council service areas/teams.
- New procurements identified via anticipated work plans for special projects such as The Glasgow City Region City Deal and final stages of the Councils ICT Program.

A full list of anticipated procurements in the next two years is set out in Appendix 4.

However, this list is subject to change.

APPENDICES



APPENDIX 1 – CONTRACTS AWARDED FY25/26

Commodity Group	Contract Title	Supplier	Actual Start Date	Contract End Date Inclusive of Extensions	Procurement Route	Total
Grand Challenge 1: Reduce poverty and inequality in our communities						
Aids	Dynamic/ alternating Cell Mattress	Harvest Healthcare Ltd Companies House 7210261	23/12/2025	23/12/2032	GCC DPS ITT	£567,000
Aids	Inflatable Mattress	Frontier Therapeutics Limited (02552048)	16/04/2025	16/04/2032	GCC DPS ITT	£1,591,520
Aids	Provision of Supply and Maintenance of Stair Lifts and Access Lifts and associated services (EquipU)	Handicare Accessibility Ltd (04109393)	09/11/2025	09/11/2032	GCC Contract AboveThreshold Open	£33,870,004
Aids	Provision of Supply and Maintenance of Track Hoist Systems and associated services (EquipU)	Prism UK Medical T/A Prism Medical UK : 04992349	09/11/2025	09/11/2032	GCC Contract AboveThreshold Open	£3,172,575
Aids	Provision of thorough examination (Loler) for Stairlift and Access Lift	Stannah Lift Services	14/11/2025	14/11/2032	GCC DPS ITT	£3,837,344
Aids	Supply and Delivery of Bariatric Electric Profiling Bed	Lisclare Ltd (NI31180)	06/08/2025	06/08/2032	GCC DPS ITT	£350,784
Aids	Supply and Delivery of Bariatric Static Commode; Static Shower Stool, Static Shower Chair, Static Toilet Seat with Frame; Toilet Seat with Floor Fixed Frame	Aidapt Bathrooms Ltd (02596815)	15/01/2026	15/01/2033	GCC DPS ITT	£203,525
Aids	Supply and Delivery of Hoists and Slings - In Chair Hammock Slings	Prism UK Medical Limited (04992349)	16/03/2026	16/03/2033	GCC DPS ITT	£70,210
Aids	Supply and Delivery of Moving and Handling Equipment - Flat Sliding Sheets	Lisclare Ltd (NI031180)	28/03/2025	28/03/2032	GCC DPS ITT	£101,696
Aids	Supply and Delivery of Seating and Accessories (Highly Complex Chair)	Careflex Ltd (02650254)	03/06/2025	03/06/2032	GCC DPS ITT	£217,301
Aids	Supply of Daily Living Aids (Toileting) (Retender)	Aidapt Bathrooms Ltd (024604054)	05/01/2026	05/01/2033	GCC DPS ITT	£1,423,940
Aids	Supply of Daily Living Aids (Toileting Aids) (Retender)	Aidapt Bathrooms Ltd (024604054)	05/01/2026	05/01/2033	GCC DPS ITT	£945,595

Commodity Group	Contract Title	Supplier	Actual Start Date	Contract End Date Inclusive of Extensions	Procurement Route	Total
Aids	Supply of Wheelchairs	Drive De Bliss Healthcare Ltd (04301005)	31/03/2025	31/03/2032	GCC DPS ITT	£190,316
Aids	Thorough Examination (LOLER) for Community Equipment	W.Munro Ltd, (SC08891 8)	12/05/2025	12/05/2032	GCC DPS ITT	£481,971
Catering	Repair and Maintenance of Commercial Catering Equipment - Electrical Equipment (Lot 2)	Fast Fixx Catering Engineers Limited (SC339089)	16/01/2026	16/01/2029	SXL Framework Mini-Comp Under Threshold	£455,169
Catering	Repair and Maintenance of Commercial Catering Equipment - Gas Equipment	Fast Fixx Catering Engineers Limited (SC339089)	16/01/2026	16/01/2029	SXL Framework Mini-Comp Under Threshold	£118,527
Catering	Catering Sundries, Lot 2 - Catering Sundries	GMC Corsehill Ltd (SC122617)	14/07/2025	14/11/2028	SXL Framework Call-off	£545,743
Catering	Repair and Maintenance of Commercial Catering Equipment - Refrigeration Equipment	Merchant City Refrigeration (Scotland) Ltd SC248824	16/01/2026	16/01/2029	SXL Framework Direct Award Under Threshold	£163,263
Catering	Supply Delivery and Installati0on of Commercial Catering Equipment (Refridgeration Equipment -Lot 3)	Instock Ltd (SC055376)	06/10/2025	06/05/2027	SXL Framework Call-off	£280,500
Catering	Supply, Delivery and Installation of Commercial Catering Equipment (Warewashing Equipment - Lot 2)	Instock Ltd (SC055376)	06/10/2025	06/05/2027	SXL Framework Call-off	£138,380
Catering	Supply, Delivery of Commercial Catering Equipment, Lot 4, Heated, Ambient and Refrigerated Display	Instock Ltd (SC055376)	06/01/2026	06/05/2027	SXL Framework Call-off	£90,000
Catering	Supply,Delivery and Installation of Commercial Catering Equipment (Prime Cooking Equipment -Lot 1)	Instock Ltd (SC055376)	06/10/2025	06/05/2027	SXL Framework Call-off	£329,120
Clothing & PPE	Supply and Delivery of Scrub Tops	Unico Ltd	15/04/2025	15/04/2030	SXL Framework Mini-Comp Above Threshold	£149,500
Clothing & PPE	Weather Wear, Footwear and Accessories for Education Establishments	Border Embroideries T/A BE Uniforms (SC125229)	01/08/2025	01/08/2029	GCC Framework Above Threshold Open	£280,000

Commodity Group	Contract Title	Supplier	Actual Start Date	Contract End Date Inclusive of Extensions	Procurement Route	Total
Construction & Trades	Area Based Scheme - 24/25 - WP1 - Pennilee	MP Group UK Limited (SC421124)	18/09/2025	08/03/2026	SXL Framework Mini-Comp Under Threshold	£2,065,278
Events	The Provision of Winter Hub Services 2025 & 2026	Lochview Theme Park (SC653954)	08/10/2025	15/01/2027	GCC Contract AboveThreshold Open	£4,375,000
Financial	Debt Management Partner and Sheriff Officer Services	"Scott & Co Scotland LLP George Walker T/A Walker Love Stirling Park LLP"	01/04/2025	01/04/2029	GCC Framework Above Threshold Open	£5,115,144
Financial	Electronic Payment Services - Cash Out	Paypoint Network Ltd, 02973115	08/05/2025	08/05/2029	Other Framework Direct Award Under Threshold	£311,532
Food & Water	Fresh Fish & Seafood	Campbells Prime Meats	01/09/2025	01/08/2028	Other Framework Call-off	£196,000
Food & Water	Hot Beverage (lease) of Machines and Consumables inclusive of maintenance and PSSR)	Matthew Algie & Company Limited SC028433	07/08/2025	07/11/2030	GCC Contract UnderThreshold Open	£1,283,489
Food & Water	The Supply and Delivery of Crisps and Confectionery	Sysco GB Limited	22/07/2025	22/04/2029	SXL Framework Call-off	£602,126
Food & Water	The Supply and Delivery of Dairy and Chilled Goods	Sysco GB Limited	22/07/2025	22/04/2029	SXL Framework Call-off	£3,571,946
Food & Water	The Supply and Delivery of Dried and Ambient Foods	Sysco GB Limited	22/07/2025	22/04/2029	SXL Framework Call-off	£6,414,968
Food & Water	The Supply and Delivery of Soft Drinks and Water	Sysco GB Limited	22/07/2025	22/04/2029	SXL Framework Call-off	£3,199,871
Professional Services	Provision of Language Translation Services	Supreme Linguistic Services Ltd (T/A Premium Linguistic Services) 09340464	07/07/2025	07/10/2030	GCC Contract AboveThreshold Open	£4,439,831
Professional Services	Provision of Revenues and Benefits Processing Services	Capita Business Services(002299747)	20/10/2025	20/10/2027	Other Framework Direct Award Above Threshold	£464,000
Social Care	2019 Social Work Framework for Selected Purchased Social Care Supports - Individual Placements	Cosgrove Care	01/02/2026	TBC	Call off from framework	£684,726

Commodity Group	Contract Title	Supplier	Actual Start Date	Contract End Date Inclusive of Extensions	Procurement Route	Total
Social Care	2019 Social Work Framework for Selected Purchased Social Care Supports -Individual Placements	The Richmond Fellowship Scotland	Non-applicable	TBC	Mini Competition	£1,924,221
Social Care	2020 Social Work Framework for Selected Purchased Social Care - Individual Placements	The Richmond Fellowship Scotland	Non-applicable	TBC	Call off from framework	£1,147,881
Social Care	Care Home Placement	Elder Homes	07/07/2025	Non-applicable	SO 26.3	£206,188
Social Care	Care Home Placement	Enhance Healthcare Ltd	23/02/2026	Non-applicable	SO 26.3	£318,539
Social Care	Care Home Placement	HC-one	27/05/2026	Non-applicable	SO.16.6	£678,104
Social Care	Care Home Placement	Sanctuary Care	10/05/2025	Non-applicable	SO 26.2	£254,865
Social Care	Care Home Placement	The Disabilities Trust Trading as Brainkind	14/04/2026	Non-applicable	SO26.2	£454,331

Commodity Group	Contract Title	Supplier	Actual Start Date	Contract End Date Inclusive of Extensions	Procurement Route	Total
Social Care	Flexible Purchasing Framework for Social Care Supports	Action for Children, Antonine Court Ltd, Aspire Housing and Personal Development Services Ltd, Baillieston Community Care, Barnardos, Bield Housing and Care, Call In Home Care Ltd, Care Professional Services Ltd, Careline Home Support, Carr Gomm, Cera Care Operations Scotland Ltd, Community Care Choice Ltd, Community Integrated Care, Constance Care Ltd, Cornerstone Community Care operating as Cornerstone, CRC Care Ltd, Crossreach, Deafblind Scotland, Enable Glasgow Branch, Enable Scotland Leading the Way, Fair Deal, Glasgow Association for Mental Health, Glasgow East End Community Carers Ltd, HRM Home Care Services Ltd, Inclusion Glasgow Ltd, Kelvin Care Ltd, Key Housing Association Ltd, Lifeways SIL Ltd, Lifeways Community Care Ltd, Mochridhe Ltd, Partners for Inclusion, Penumbra, Quarriers, Queens Cross Housing Assocuation, Real Life Options, SAMH, Scottish Autism, Sense Scotland, Share Scotland, The British Red Cross Society, The Coach House Trust, Trust Housing Association, Turning Point Scotland, Unity Enterprise, Wheatley Care	01/02/2026	31/01/2032	GCC Contract Above Threshold Open	£600,000,000
Social Care	Individual Placement	Altogether Care Services Ltd	25/08/2025	Non-applicable	SO 27	£87,305
Social Care	Individual Placement	Ckearview Care Ltd	23/06/2025	28/07/2025	SO16.6	£61,500
Social Care	Individual Placement	Elpis Trust	01/09/2025	Non-applicable	SO 16.6	£1,165,642

Commodity Group	Contract Title	Supplier	Actual Start Date	Contract End Date Inclusive of Extensions	Procurement Route	Total
Social Care	Individual Placement	Kibble Education and Care	03/11/2025	Non-applicable	S0 16.6	£1,924,076
Social Care	Individual Placement	Love and Care Limited	16/02/2026	Non-applicable	SO 16.6	£294,269
Social Care	Individual Placement	Nuture One Scotland	16/03/2026	Non-applicable	SO 16.6	£1,329,647
Social Care	Individual Placement	Young Foundations	24/11/2025	Non-applicable	SO 28	£787,174
Social Care	Local Intensive Family Support Services	Aberlour Child Care Trust, Right There, Action for Children Services Limited, Includem,	28/06/2025	31/03/2027	Mini Competition	£746,667
Social Care	Local Intensive Family Support Services-Post Interview Support	Children 1st	27/05/2025	13/07/2026	Mini Competition	£52,798
Social Care	Shared Lives Services Framework	Cornerstone Community Care	16/09/2025	15/09/2032	GCC Contract AboveThreshold Open	£5,421,300
Social Care	Wayfinder Outreach Services for people at risk of experiencing, or have experienced homelessness	The Simon Community, Turing Point Scotland, Wheatley Care, The Salvation Army	07/08/2025	05/05/2031	GCC Contract AboveThreshold Open	£11,740,541
Teaching Supplies (Core)	Supply & Delivery of Education Materials	Abacus Creative Resources Ltd,Band Supplies Limited,Bishop Sports and Leisure Ltd,CPP Trading Group Ltd,Creative Activity Group Limited,CSG Global Education Ltd,ESPO,Findel Education Limited,Grosvenor House Papers Limited,Haydock Music Limited,Learning Space Belfast Ltd,Lyreco UK Limited,Newitt & Co Limited,Normans (Burton Upon Trent) Ltd,RM Educational Resources Ltd T/A TSS,Scientific Laboratory Supplies Limited,Sensory Direct (UK) Ltd,The Wind Section Limited,W F Education Group Limited,YPO	01/08/2025	01/08/2029	SXL Call Off	£11,800,000

Commodity Group	Contract Title	Supplier	Actual Start Date	Contract End Date Inclusive of Extensions	Procurement Route	Total
Grand Challenge 2: Increase opportunity and prosperity for all our citizens						
Advertising	Media Planning and Buying Services	Spirit Media Scotland Ltd (SCC226495)	30/09/2025	30/06/2028	Scottish Procurement Framework Mini-Comp Above Threshold	£1,650,000
Construction & Trades	George Square Statues (Removal , storage & Conservation)	Rupert Harris Conservation: (08738703)	14/03/2025	14/09/2026	GCC Contract AboveThreshold Open	£632,190
Professional Services	Business Growth Deal 2025/26 - Accelerator Programme Sustainability (Delivery Window 1 Nov/Dec 25) (Delivery Window 2 Jan/Feb 26) - WP1	Connect Three Solutiions Ltd (SC523560)	13/11/2025	13/04/2026	GCC Framework Mini-Comp	£54,000
Professional Services	Digital Expert Programme	Enterprise North East Ltd T/A Elevator (SC223601), Ariel Digital Ltd (SC490340), NS Design Ltd (SC21 4846)	01/09/2025	01/09/2029	GCC Contract AboveThreshold Open	£440,000
Training	Principles of sustainble resource management training (SCQF level 5)	Albion Environmental Limited (SC25448)	14/01/2026	14/01/2028	GCC Contract UnderThreshold Open	£84,000
Grand Challenge 3: Fight the climate emergency in a just transition to a net zero Glasgow						
Catering	Catering Sundries, Lot 1 - Catering Recyclables (Previously Catering Disposables)	Bunzl UK Limited T/A Bunzl Catering Supplies Limited 2902454	14/05/2025	30/11/2028	SXL Framework Call-off	£1,750,000
Construction & Trades	Argyle Street East (Hope Street to Glasgow cross), St Enoch's Square and Dixon Street Public Realm Construction	Wills Bros Civil Engineering Limited (07253083)	19/03/2026	19/03/2029	City Deal Mini-Comp	£12,190,543
Construction & Trades	Byres Rd phase 2 - University Avenue and Campus Connections- Public Realm Construction	MacLay Civil Engineering Ltd (SC58460)	07/05/2025	07/05/2027	City Deal Mini-Comp	£3,865,401
Construction & Trades	George Square and Block C Avenues Public Realm Construction	Rainton Construction (Scotland) Ltd Companies House Number -SC565812	15/05/2025	15/09/2027	City Deal Mini-Comp	£20,499,020

Commodity Group	Contract Title	Supplier	Actual Start Date	Contract End Date Inclusive of Extensions	Procurement Route	Total
Construction Consultancy	CDP2 Transport Appraisal Consultancy	Jacobs UK Ltd (2594504\0	16/01/2026	16/07/2026	Other Framework Mini-Comp Under Threshold	£128,775
Construction Consultancy	Paisley Road West Bus Priority Proposals - Stage 1-2	Aecom Ltd (01846493)	06/02/2026	06/04/2027	Other Framework Mini-Comp Above Threshold	£884,531
Construction Consultancy	Pollokshaws Road Bus Priority Proposals - Stage 1-2	Jacobs UK Ltd (02594504)	06/02/2026	06/04/2027	Other Framework Mini-Comp Above Threshold	£639,054
Construction Consultancy	Road Condition & Parking Survey Data	Gaist Solutions Ltd (06905411)	22/07/2025	22/07/2026	Other Framework Direct Award Under Threshold	£99,760
Plant Equipment	Supply and Delivery of Grounds Maintenance Plant and equipment - Excavators	HRN Tractors Ltd (SC072669)	13/01/2026	13/03/2026	SXL Framework Mini-Comp Under Threshold	£65,500
Plant Equipment	Supply and Delivery of Grounds Maintenance Plant and equipment - Mowers	Hamilton Bros Engineering (SC069174)	13/01/2026	13/03/2026	SXL Framework Mini-Comp Under Threshold	£59,400
Plant Equipment	The Supply and Delivery of Ride-On 4WD Rotary Mower Brush Cutter	The Double A Trading Company (SC205889)	13/01/2026	13/03/2026	SXL Framework Mini-Comp Under Threshold	£58,586
Professional Services	Salary Sacrifice Schemes Administrator for Cycle to Work scheme	Cycle Solutions (Cycle to Work Ltd) 05860892	11/09/2025	11/09/2029	Other Framework Direct Award Above Threshold	£974,000
Refuse & Waste	Purchase of Containers	ACM Environmental Limited: 03288773	01/08/2025	01/11/2025	SXL Framework Direct Award Under Threshold	£53,463
Refuse & Waste	Special Waste	Veolia ES (UK) Limited	30/06/2025	30/06/2029	SXL DPS ITT	£461,576
Refuse & Waste	Split Recycling Bags	Sai -Pac UK Limited (02881725)	25/11/2025	25/11/2028	SXL Framework Mini-Comp Under Threshold	£106,200
Refuse & Waste	Supply & Delivery of 4 Wheeled Bins (Galvanised)	Storm Environmental Limited (06684647)	31/03/2026	31/03/2028	SXL Framework Mini-Comp Above Threshold	£576,000

Commodity Group	Contract Title	Supplier	Actual Start Date	Contract End Date Inclusive of Extensions	Procurement Route	Total
Refuse & Waste	Supply & Delivery of Food Waste Bin Housing Units	Broxap Ltd (02583752)	06/03/2026	06/03/2028	SXL Framework Mini-Comp Under Threshold	£120,420
Refuse & Waste	Twin Stream Recycling Bins- 240ltr bins with aperture's.	Contenur UK Ltd	31/03/2026	31/03/2028	SXL Framework Mini-Comp Under Threshold	£99,600
Utilities & Fuel	Fuel Management System and Fleet Fuel System Maintenance	Cadden Engineering Scotland SC468430	02/12/2025	02/12/2029	GCC Contract AboveThreshold Open	£192,000
Utilities & Fuel	Supply of Natural Gas	Total Energies Gas & Power Ltd	01/04/2025	01/04/2030	Scottish Procurement Framework Call-off	£60,000,000
Vehicles	GLASGOW CYCLE HIRE SCHEME 2026	VOI Technology UK Ltd (12616585)	17/09/2025	17/09/2030	GCC Contract AboveThreshold Open	£1,000,000
Vehicles	Purchase of 13 Electric Vans	Toyoto GB PLC (0916634)	09/03/2026	09/04/2026	Other Framework Direct Award Under Threshold	£293,062
Vehicles	Winter Gritting System for Gritters	Safecote Ltd (03409789)	10/10/2025	10/10/2030	Other Framework Mini-Comp Above Threshold	£181,030
Grand Challenge 4: Enable staff to deliver essential services in a sustainable innovative and efficient way for our communities						
Cleaning & Janitorial	Supply and Delivery of Janitorial Cleaning Products, Chemicals and Paper Products	Arrow County Supplies Ltd (06355141)	30/11/2025	30/03/2027	SXL Framework Call-off	£2,046,666
Construction Consultancy	Condition Surveys - Glasgow Secondary Schools' Handover Project	Mott MacDonald Limited (01243967)	02/10/2025	02/06/2030	SXL Framework Mini-Comp Above Threshold	£699,935
Electrical	Fixed Machinery Rewire and Electrical Upgarade	Scotmech Engineering Ltd: SC260220	20/01/2026	20/01/2029	GCC Contract UnderThreshold Open	£171,090
IT	Computer and Storage Services	HFD Datavita Ltd, (SC467509)	01/10/2025	01/07/2036	GCC Contract AboveThreshold Open	£109,000,000

Commodity Group	Contract Title	Supplier	Actual Start Date	Contract End Date Inclusive of Extensions	Procurement Route	Total
IT	Digital Workforce Services (DWS) Refresh Program (Corporate & Education) - Desktops	HP INC UK Limited : 09408979	01/02/2026	01/06/2028	Scottish Procurement Framework Call-off	£4,970,000
IT	Digital Workforce Services (DWS) Refresh Program (Corporate & Education) - Laptops	HP INC UK Limited : 09408979	01/03/2026	00:00:00	Scottish Procurement Framework Call-off	£4,170,000
IT	ERP Client Side advisor - New	Civtieq Trading Ltd	02/02/2026	00:00:00	Other Framework Direct Award Above Threshold	£3,679,025
IT	ERP Systems Integrator (SI)	Mastek Systems Company Limited (07559069)	30/06/2025	30/06/2029	Other Framework Mini-Comp Above Threshold	£3,994,096
IT	Mobile Phones Data (2025 start)	Vodafone Ltd (01471587)	11/07/2025	11/07/2029	Scottish Procurement Framework Call-off	£641,920
IT	SAP 3rd party support	Support Revolution Limited (03626045)	30/09/2025	30/09/2028	Other Framework Mini-Comp Above Threshold	£829,607
Linens & Fabrics	The Supply and Delivery of Linens and Fabrics	Muirgroup Interiors, (SC073270), Gailarde Ltd (01406026), Decotex Ltd (03072688).	08/09/2025	08/09/2029	GCC Framework Above Threshold Open	£1,196,000
Parking	The Supply and Delivery of Pay and Display Machines for Southside Controlled Parking Zone (CPZ)	Flowbird Smart City UK Ltd (04869035)	03/10/2025	03/03/2026	Other Framework Direct Award Above Threshold	£175,000
Plant Equipment	The Supply, Delivery, Installation and Commissioning of Re-circulatory Local Exhaust Ventilation (LEV) systems	Scotmech Engineering Limited T/A Flamefast Scotmech (SC260220)	16/12/25	16/01/2027	GCC Contract UnderThreshold Open	£192,941
Playground Equipment & Surfaces	Maintenance and Repair of Synthetic Sport Surfaces	Replay Maintenance Ltd (01416487)	24/06/2025	24/06/2029	Other Framework Mini-Comp Above Threshold	£1,010,600
Print & Reprographics	Provision of Publishing, Print, Design and Associated Services (PPDAS)	APS Group Scotland Ltd (SC369510)	24/02/2026	24/02/2030	Scottish Procurement Framework Direct Award Above Threshold	£5,992,328

Commodity Group	Contract Title	Supplier	Actual Start Date	Contract End Date Inclusive of Extensions	Procurement Route	Total
Professional Services	IChemE Project Manager Role	SLR Consulting Limited (03880506)	23/02/2026	23/02/2030	Other Framework Mini-Comp Under Threshold	£384,844
Scientific & Technical	Purchase of Inductively Couples Plasma Mass Spectroscopy and 5 year maintenance/servicing plan	Thermo Electron Manufacturing Ltd T/A Thermo Fisher Scientific (00441506)	26/07/2025	26/07/2031	GCC Contract UnderThreshold Open	£136,528
Security & Safety	Cash Collection Services	G4S Cash Solutions (UK) Ltd (00354883)	13/06/2025	13/09/2029	SXL Framework Mini-Comp Above Threshold	£1,276,985
Security & Safety	GUARDING, KEY HOLDING, EVENT STEWARDING & TAXI MARSHALLING	Securigroup Ltd (SC346167)	02/02/2026	02/02/2031	SXL Framework Mini-Comp Above Threshold	£30,000,000
Vehicles	Preventative Planned Maintenance and Repair of Vehicles over 7.5 Tonnes (to include: Refuse collection Vehicles, Gritters, Artic Unit and Ejection Trailers (possible Hook lifts)	Riverside Truck Rental T/A NRG Riverside (3190863)	01/04/2026	01/04/2030	GCC DPS ITT	£7,609,569
Grand Total						**£1,008,028,186**

APPENDIX 2 – REQUIREMENTS OF THE ACT

(1) In this section -

- *"small and medium enterprises" means businesses with not more than 250 employees,*
- *"third sector bodies" means organisations (other than bodies established under an enactment) that exist wholly or mainly to provide benefits for society or the environment.*

(2) In this section, references to the wellbeing of the authority's area include reducing inequality in the area. Procurement Reform (Scotland) Act 2014 asp 12 Part 2 Procurement strategy and annual report Section 15

15 Procurement Strategy

(1) A contracting authority which expects to have significant procurement expenditure in the next financial year must, before the start of that year -

(a) prepare a procurement strategy setting out how the authority intends to carry out regulated procurements, or

(b) review its procurement strategy for the current financial year and make such revisions to it as the authority considers appropriate.

(2) Subsection (3) applies where a contracting authority -

(a) has not, in relation to a financial year, prepared or reviewed a strategy under subsection (1), and

(b) becomes aware of the likelihood of having significant procurement expenditure during that year.

(3) The contracting authority must, as soon as practicable after it becomes aware of the likelihood of having significant procurement expenditure-

(a) prepare a procurement strategy setting out how the authority intends to carry out regulated procurements, or

(b) review its most recent procurement strategy and make such revisions to it as the authority considers appropriate.

(4) An authority has significant procurement expenditure in a year if the sum of the estimated values of the contracts to which its regulated procurements in that year relate is equal to or greater than £5,000,000.

(5) The procurement strategy must, in particular -

(a) set out how the authority intends to ensure that its regulated procurements will

(i) contribute to the carrying out of its functions and the achievement of its purposes

(ii) deliver value for money, and

(iii) be carried out in compliance with its duties under section 8,

(b) include a statement of the authority's general policy on—

(i) the use of community benefit requirements,

(ii) consulting and engaging with those affected by its procurements,

(iii) the payment of a living wage to persons involved in producing, providing or constructing the subject matter of regulated procurements,

(iv) promoting compliance by contractors and sub-contractors with the Health and Safety at Work etc. Act 1974 (c.37) and any provision made under that Act, and

(v) the procurement of fairly and ethically traded goods and services,

(c) include a statement of the authority's general policy on how it intends its approach to regulated procurements involving the provision of food to -

(i) improve the health, wellbeing and education of communities in the authority's area, and

(ii) promote the highest standards of animal welfare,

(d) set out how the authority intends to ensure that, so far as reasonably practicable, the following payments are made no later than 30 days after the invoice (or similar claim) relating to the payment is presented -

(i) payments due by the authority to a contractor,

(ii) payments due by a contractor to a sub-contractor,

(iii) payments due by a sub-contractor to a sub-contractor,

(e) address such other matters as the Scottish Ministers may by order specify.

(6) The Scottish Ministers may by order modify subsection (4) so as to substitute for the figure specified there for the time being such other figure as they consider appropriate.

(7) In subsection (5)(b)(iii), a "living wage" means remuneration which is sufficient to ensure an acceptable standard of living.

APPENDIX 3 – COMMUNITY BENEFIT OUTCOMES

Outcomes Delivered during FY25/26

Outcomes	Yearly Deliverables
CHN01 - Supply Chain Briefings	3
CHN02 - Business Mentoring	29
COM01 - Community Engagement - Financial Support (minimum £1k)	105
COM02 - Community Engagement - Non Financial Support (minimum 5 hours)	48
EMP01 - New Employee - Full Time Job (from Priority Group)	29
EMP02 - New Employee Full Time Job (non Priority Group)	33
EMP03 - New Employee - Part Time Job (from Priority Group)	4
EMP04 - Apprentice New Start - Full Time (from Priority Group)	9
EMP05 - Apprentice New Start - Part Time (from Priority Group)	1
EMP06 - New Entrant Graduate - Full Time (from Priority Group)	4
EMP08 - Apprentice Transferred - Full Time	1
QUA01 - Industry Recognised Qualification - ZZ	34
SKL01 - MCR Pathways 1-2-1 Mentoring Programme (or equivalent Programme)	3
SKL02 - School Mentoring or Enterprise Programme	5
SKL03 – Work Experience Placement – Foundation Apprenticeship	2
SKL04 - Taster Sessions (Council or Delivery Partner Programme)	5
SKL05 - Work Experience Placement - School	27
SKL06 - Work Experience Placement - Non School	11
SKL07 - Careers Event	59
SKL08 - Workplace Visit	14
Total	**426**

APPENDIX 4 – FUTURE REGULATED PROCUREMENTS

Commodity Group	Estimated Contract Start Date	Title	Procurement Route	Estimated Contract Value
Advertising	17/11/2026	The Provision of Advertising Services on Street Lighting Columns	GCC Contract AboveThreshold Open	£239,375
Aids	02/10/2026	Supply and Delivery Bathboards	GCC DPS ITT	TBC
Aids	08/10/2026	Supply and delivery of grab handles	GCC DPS ITT	TBC
Aids	15/10/2026	Toileting Systems tender 2 Electric WC package	GCC DPS ITT	TBC
Aids	30/10/2026	Supply and Delivery of Community Style Floor Bed and Accessories	GCC DPS ITT	TBC
Aids	31/10/2026	Supply only and Supply, Installation of Automatic Toileting Systems	GCC DPS ITT	TBC
Aids	20/11/2026	Supply of Hoists and Slings - Mini Stand Aid	GCC DPS ITT	TBC
Aids	08/12/2026	Supply and Delivery of Shower Chairs	GCC DPS ITT	TBC
Aids	15/12/2026	Moving and Handling : One Way Glide	GCC DPS ITT	TBC
Aids	15/12/2026	Supply of Sensory Equipment	GCC DPS ITT	£248,770
Aids	21/12/2026	Standing Transfers	GCC DPS ITT	TBC
Aids	22/12/2026	Moving and Handling : Tubular and 4 way sliding sheet	GCC DPS ITT	TBC
Aids	08/03/2027	Supply and Delivery of Community Bed and Associated Accessories (Adult)	GCC DPS ITT	£1,755,985
Catering	14/12/2026	Hire of Specialist Catering Equipment	GCC Framework Above Threshold Open	£205,200
Catering	31/05/2027	Supply Delivery of Commercial Catering Equipment - Lot 3 Refrigeration Equipment	SXL Framework Call-off	TBC
Catering	31/05/2027	Supply Delivery of Commercial Catering Equipment- Lot 5 Food Preparation Equipment	SXL Framework Call-off	TBC
Catering	31/05/2027	Supply, Delivery of Commercial Catering Equipment, Lot 1 Prime Cooking Equipment	SXL Framework Call-off	TBC
Catering	31/05/2027	Supply, Delivery of Commercial Catering Equipment, Lot 2 Warewashing Equipment	SXL Framework Call-off	TBC

Commodity Group	Estimated Contract Start Date	Title	Procurement Route	Estimated Contract Value
Catering	31/05/2027	Supply,Delivery of Commercial Catering Equipment- Lot 4 Heated and ambient and refrigerated display.	SXL Framework Call-off	TBC
Cleaning & Janitorial	01/12/2026	Commercial Cleaning Services	GCC Contract AboveThreshold Open	£2,250,000
Cleaning & Janitorial	26/02/2027	Hygiene Services	UIG Patricipation	TBC
Cleaning & Janitorial	01/04/2027	Refurbish and Operate Public Toilet Facilities in Glasgow	GCC Contract AboveThreshold Open	£2,080,000
Clothing & PPE	03/01/2027	Workwear, Uniforms and Footwear - One Stop Shop	SXL Framework Mini-Comp Above Threshold	TBC
Coach Hire	01/01/2027	School Coach Hire	GCC Framework Above Threshold Open	TBC
Coach Hire	01/04/2027	School Transport Agreement	Partnership Agreement	TBC
Construction & Trades	01/10/2026	Connecting Battlefield Phase 2 and Letherby Triangle Project (Re-tender)	GCC Framework Mini-Comp	TBC
Construction & Trades	10/10/2026	Supply, Installation and Comissioning of Solar Panels.	SXL Framework Mini-Comp Under Threshold	£2,500,000
Construction & Trades	16/10/2026	City Wide Play Area Works	GCC Framework Mini-Comp	£500,000
Construction & Trades	20/10/2026	ABS 2025/2026 - Work Package 1 - South Carntyne	Other Framework Mini-Comp Above Threshold	£8,098,500
Construction & Trades	20/10/2026	ABS 2025/2026 - Work Package 2 - North Pollok	SXL Framework Mini-Comp Under Threshold	£3,123,250
Construction & Trades	18/12/2026	Ground Investigation Works Framework Agreement Retender	GCC Framework Under Threshold Open	TBC
Construction & Trades	15/01/2027	Manscroft Place, Formation of Showman's Yard	GCC Framework Mini-Comp	TBC
Construction & Trades	21/01/2027	High Street Avenue Public Realm Works	GCC Framework Mini-Comp	£6,000,000
Construction & Trades	31/01/2027	Energy Efficiency Contractors	SXL Framework Call-off	TBC
Construction & Trades	01/04/2027	Custom House / Carlton Place Quay Wall Development	GCC Contract Above Threshold Restricted	£20,000,000

Commodity Group	Estimated Contract Start Date	Title	Procurement Route	Estimated Contract Value
Construction & Trades	15/12/2027	Civils and Infrastructure Core Works Framework	GCC Framework Above Threshold Open	TBC
Construction Consultancy	01/10/2026	City Centre South Bus Hub	SXL Framework Mini-Comp Under Threshold	£125,000
Construction Consultancy	12/10/2026	Principal Inspections of Glasgow City Council Rope Access Structures	GCC Contract UnderThreshold Open	£75,000
Construction Consultancy	16/10/2026	Mechanical, Electrical and Building Energy Modelling	Scottish Procurement Framework Mini-Comp Above Threshold	£150,000
Construction Consultancy	16/10/2026	South Glasgow Surface Water Management Plan	SXL Framework Mini-Comp Above Threshold	TBC
Construction Consultancy	19/10/2026	City Centre Conduit Feasibility Study	SXL Framework Mini-Comp Under Threshold	£75,000
Construction Consultancy	01/12/2026	Custom House Quay - PM and Supervisor Roles	SXL Framework Mini-Comp Above Threshold	£1,200,000
Events	15/01/2027	The Provision of Winter Hub Services 2027 -2028	GCC Contract AboveThreshold Open	TBC
Financial	01/01/2027	Banking Services (for GCC, GL, CSG & Cordia use only)	GCC Contract AboveThreshold Open	£195,500
Financial	01/01/2027	Payment Acceptance Services - Merchant Acquirer Services, Payment Equipment, Payment Gateway Services and Alternative Payment Method (APM)	Other Framework Direct Award Above Threshold	TBC
Food & Water	01/12/2026	Supply & Distribution of Specialist Food Products	GCC Contract AboveThreshold Open	£240,000
Food & Water	01/12/2026	Supply and Delivery of Sandwiches and Associated Products	Other Framework Direct Award Above Threshold	TBC
IT	22/11/2026	Adobe	Other Framework Call-off	TBC
Legal Consultancy	30/11/2026	External Legal Advice for Customs House Quay	To be allocated	TBC
Livestock, Animals & Plants	19/10/2026	Horticulture & Plants Framework	GCC Framework Above Threshold Open	TBC

Commodity Group	Estimated Contract Start Date	Title	Procurement Route	Estimated Contract Value
Parking	24/10/2027	"Manufacturer and Supply of Parking Tickets, Printer Rolls, Parking Permits and Vouchers Lot 1 - Parking Tickets (On and Off street) Lot 2 - Penalty Charge Notice Printer Rolls Lot 3 - Resident/Visitors W Vouchers/Scratch Cards and Parking Permits"	GCC Framework Above Threshold Open	TBC
Pest Control	30/11/2026	Pest Control (Products, Services including Birds of Prey)	SXL Framework Direct Award DA Above Threshold	TBC
Pest Control	31/01/2027	Pest Control (Chemicals)	SXL Framework,Call-off,	TBC
Photographic & Audio Visual Equipment	02/04/2027	Audio Visual	SXL Framework Call-off	TBC
Plant Equipment	15/10/2026	Plant Equipment for Roads	SXL Framework Call-off	TBC
Plant Equipment	31/10/2026	Hire of Pothole Pro with Operator	SXL Framework Mini-Comp Under Threshold	£450,000
Plant Equipment	17/11/2026	"One off Purchase & Services – Preventative Planned Maintenance Qty of 8 x High Lift Waste Loading Shovel (Direct Hitch) Qty of 1 x High Lift Waste Loading Shovel (Quick Hitch) "	SXL DPS ITT	TBC
Playground Equipment & Surfaces	16/10/2026	The Design, Supply and Installation of a MUGA at Maxwell Square Park	SXL Framework Mini-Comp Under Threshold	£75,000
Playground Equipment & Surfaces	09/11/2026	Play Park Renewal Design & Build - Work Package 3	SXL Framework Mini-Comp Under Threshold	£891,700
Playground Equipment & Surfaces	09/11/2026	Play Park Renewal Design & Build - Work Package 4	SXL Framework Mini-Comp Under Threshold	£875,000
Post, Courier & Distribution	26/01/2027	Courier Services for Prepared Meals and Related Sundry Products Retender	GCC Framework Above Threshold Open	TBC
Post, Courier & Distribution	16/09/2027	Postal Goods, Services and Solutions - Hybrid/Digital	Other Framework,Direct Award,DA Above Procurement Threshold	TBC

Commodity Group	Estimated Contract Start Date	Title	Procurement Route	Estimated Contract Value
Professional Services	30/10/2026	The Provision of a Managing Agent for 220 High Street	GCC Contract AboveThreshold Open	£400,000
Professional Services	31/03/2027	Glasgow Business Growth Framework Phase 4	GCC Framework Above Threshold Open	TBC
Professional Services	07/05/2027	Provision of Language and Speech Therapy to Children	GCC Contract AboveThreshold Open	TBC
Professional Services	09/09/2027	Consultancy Support for SCOTS Roads Asset Management Project - Phase	GCC Contract AboveThreshold Open	TBC
Recruitment & HR	15/01/2027	Social Care Agency Workers	SXL Framework Call-off	TBC
Recruitment & HR	13/04/2027	Admin, Catering and Manual Staff Services (South)	Scottish Procurement Framework Call-off	TBC
Recruitment & HR	13/04/2027	Interim Professional Staff Services	Scottish Procurement Framework Call-off	TBC
Refuse & Waste	19/10/2026	WUDS Waste Treatment	SXL DPS ITT	TBC
Refuse & Waste	09/05/2027	"The Collection and Disposal of Landfill Leachate at Cathkin and Summerston "	SXL DPS ITT	TBC
Refuse & Waste	28/05/2027	The Collection and Processing of Dry Mixed Recyclables	SXL DPS ITT	TBC
Refuse & Waste	05/06/2027	Purchase of Bins - 2 Wheeled Containers (Lot 1)	SXL Framework Mini-Comp Above Threshold	TBC
Refuse & Waste	05/06/2027	Purchase of Bins - 4 Wheeled Containers (Lot 2)	SXL Framework Mini-Comp Above Threshold	£275,182
Refuse & Waste	19/06/2027	Refurbishment of Bins (Lot 8)	Other Framework Mini-Comp Under Threshold	TBC
Refuse & Waste	24/07/2027	Disposal of Fly Tipped Tyres (M/C)	SXL DPS ITT	TBC
Scientific & Technical	01/02/2027	Supply, delivery, installation of laboratory-based Total Organic Carbon TOC Non-Purgeable Organic Carbon analyser including servicing	To be allocated	TBC
Security & Safety	07/11/2026	Replacement of CCTV Equipment to Cultural Venues	GCC DPS ITT	TBC
Social Care Services	TBC	Community Mental Health Services	Open Glasgow City Council	Above Threshold
Social Care Services	01/03/2028	Unaccompanied Asylum-Seeking Children (UASC) Accommodation and Supports Services	Open Glasgow City Council	Above Threshold

Commodity Group	Estimated Contract Start Date	Title	Procurement Route	Estimated Contract Value
Social Care Services	TBC	16+ and Youth Homelessness Accommodation and Support Services	Open Glasgow City Council	Above Threshold
Social Care Services	TBC	Residential provision for young people in transition to adult learning disability services- Netherton	Open Glasgow City Council	Above Threshold
Social Care Services	TBC	All in for Glasgow Phase 2 Accomodation and Support for Adults with Complex Needs (Alcohol and Drug Recovery, Homelessness, Justice, Mental Health). Including Technology Enabled Care Services.	Open Glasgow City Council	Above Threshold
Social Care Services	Dec-27	Justice Framework for Community Supports	Open Glasgow City Council	Above Threshold
Social Care Services	TBC	Domestic Abuse Services	Open Glasgow City Council	Above Threshold
Social Care Services	TBC	Self Directed Support Information and Advice Services	Open Glasgow City Council	Above Threshold
Social Care Services	Spring 2027	Accomodation only - Private Rented Sector	Open Glasgow City Council	Above Threshold
Social Care Services	TBC	Accomodation only - Hotels and Bed and Breakfast	Open Glasgow City Council	Above Threshold
Stationery & Computer Consumables	01/07/2027	National Contract - Office stationery and Computer Consumables	Scottish Procurement Framework Direct Award Above Threshold	TBC
Street Road Lighting	10/12/2026	Supply and Delivery of Street Lighting Materials SXL UIG Participation	SXL Framework Call-off	£8,400,000
Testing Instruments	20/10/2026	Air Quality Monitoring Maintenance	GCC Framework Above Threshold Open	TBC
Traffic Control	01/02/2027	(TEMSID) Traffic Equipment Maintenance, Supply, Installation, Design	GCC Contract AboveThreshold Open	TBC
Utilities & Fuel	13/01/2027	Supply of Lubricating Oils, Greases and Antifreeze	Other Framework Call-off	TBC
Utilities & Fuel	01/04/2027	Supply of Liquid Fuels - Heating, Marine and Automotive fuels	Other Framework Call-off	TBC
Vehicles	26/10/2026	Purchase of 2 x 18T Gully Vehicles	GCC DPS ITT	£394,000
Vehicles	31/10/2026	Purchase of 1 electric compact Road Sweeper	SXL Framework Mini-Comp Under Threshold	£170,000

Commodity Group	Estimated Contract Start Date	Title	Procurement Route	Estimated Contract Value
Vehicles	28/11/2026	"Purchase of 47 x ICE 3.5T End and Cage Tippers 25 x EV End and Cage Tippers CCSFW6244 "	Other Framework Mini-Comp Above Threshold	£3,843,700
Vehicles	01/12/2026	Purchase of 8 Beavertail Vehicles	To be allocated	£605,000
Vehicles	01/02/2027	Contract hire of car with No Servicing Maintenance Repair	Other Framework Direct Award Above Threshold	TBC
Vehicles	01/02/2027	Recovery and Relocation Services for Vehicles and Plant	GCC Framework Above Threshold Open	TBC
Vehicles	28/03/2027	The Vehicle Maintenance and Repair Framework	GCC Framework Above Threshold Open	TBC
Vehicles	01/05/2027	Publicly Accessible Electric Vehicle Charging Infrastructure (EVCI) (Consisting of Installation, Maintenance and Back Office Services - Stage 1 - ITP completed and working on Stage 2 ITT	GCC Competitive Procedure with negotiation above threshold	£7,600,000,000
Vehicles	13/06/2027	Vehicle Replacement Glass M/C Retender	SXL Framework Mini-Comp Under Threshold	TBC
Vehicles	12/09/2027	Maintenance of Lifting Equipment for Plant and Vehicles	GCC Framework Above Threshold Open	TBC

APPENDIX 5 – PROCUREMENT STRATEGY ACTION PLAN

Objectives	Action Reference	Proposed Action	FY	Owner	Action Status	RAG Status
1. Support the Council's Net Zero, Ecological and Adaptation Ambitions						
1. Support the Council's Net Zero, Ecological and Adaptation Ambitions	1.01	Ensure our sourcing strategies and tender evaluation align and support suppliers which have net zero goals	2025	CPU/HSCP/ Service Areas	New	Complete
1. Support the Council's Net Zero, Ecological and Adaptation Ambitions	1.02	We will work with the Scottish Government/ Council Depts and partners such as Skills Development Scotland and Chamber of Commerce to identify and consider practicable carbon counting methodologies that allow suppliers to quantify embodied carbon within the	2027	CPU Dev Team/ HSCP/SSG	BAU	Green
1. Support the Council's Net Zero, Ecological and Adaptation Ambitions	1.03	We will work with our suppliers to improve the climate resilience of our supply chains and reduce their vulnerability to climate risks.	2026	CPU/HSCP/NRS	New	Green
1. Support the Council's Net Zero, Ecological and Adaptation Ambitions	1.04	To support the climate change agenda we will explore how we can reduce our carbon emissions within our supply chain regarding scope 1,2,3 emissions.	2025	CPU Dev Team/ NRS/HSCP	New	Complete

Objectives	Action Reference	Proposed Action	FY	Owner	Action Status	RAG Status
1. Support the Council's Net Zero, Ecological and Adaptation Ambitions	1.05	Increase the Council's sustainable performance by utilising the Council's Sustainable Steering Group and continuing to deliver the sustainable Procurement Action Plan as derived from the Scottish Government's Flexible Framework	2027	CPU Dev Team/ HSCP/SSG	BAU	Green
1. Support the Council's Net Zero, Ecological and Adaptation Ambitions	1.06	We will review our community benefits process and menu to explore how we can include support for relevant projects and activities that support our adaptation, climate resilience, net zero objectives and reducing	2024	CPU Dev Team/ HSCP/Service Areas	New	Complete
1. Support the Council's Net Zero, Ecological and Adaptation Ambitions	1.07	Continue to build on our approach in utilising life cycle mapping, whole life costings and circular economy throughout the procurement process	2024	CPU/HSCP/ Service Areas	New	Complete
2. To Provide Sustainable and Effective Procurement for our Stakeholders						
2. To Provide Sustainable and Effective Procurement for our Stakeholders	2.01	Review P2P processes and roles in conjunction with CBS and Service areas.	2023	CPU Dev Team/ CBS	New	Complete
2. To Provide Sustainable and Effective Procurement for our Stakeholders	2.02	Engage with suppliers and stakeholders to identify how we can improve and streamline our processes and inform mobilisation and exit strategies	2024	CPU Dev Team/ HSCP	New	Complete

Objectives	Action Reference	Proposed Action	FY	Owner	Action Status	RAG Status
2. To Provide Sustainable and Effective Procurement for our Stakeholders	2.03	Form closer working relationships with COE's, other LA's, Agencies, Organisations and Partners and to benchmark processes and procedures.	2025	CPU Dev Team/ HSCP	New	Complete
2. To Provide Sustainable and Effective Procurement for our Stakeholders	2.04	Streamline and standardise Social Work and Corporate Procurement Unit processes and documentation.	2027	CPU Dev Team/ HSCP	BAU	Green
2. To Provide Sustainable and Effective Procurement for our Stakeholders	2.05	Identify procurement Information and Communication Technology (ICT) development requirements and work with our SITT Team and ICT provider to identify opportunities to implement them.	2027	CPU Dev Team/ HSCP/Legal Services/service areas	BAU	Green
2. To Provide Sustainable and Effective Procurement for our Stakeholders	2.06	Undertake a wider Legal review of the Council's terms and conditions to ascertain if these can be more flexible and appealing to suppliers/contractors, reflecting volatile market whilst mitigating the opportunity of risk	2026	CPU Dev Team/ HSCP/Legal Services/service areas	New	Green
3. Shape and Drive Innovation						
3. Shape and Drive Innovation	3.01	Identify the challenges facing the Council which could be explored via the innovative partnership route to market and obtain a greater knowledge of the relevant evolving marketplace and global	2027	Service Area	New	Green

Objectives	Action Reference	Proposed Action	FY	Owner	Action Status	RAG Status
3. Shape and Drive Innovation	3.02	Advocate the benefits of SCOTLAND INNOVATES PORTAL and look to incorporate variant bids and increase the utilisation of PIN notices and Early Market Engagement into our tender	2025	CPU/HSCP	New	Complete
3. Shape and Drive Innovation	3.03	Ensure specification take account of market challenges such as availability of materials and services and are more outcomes driven	2024	Service Area	New	Complete
4. Support Community Wealth Building and Increase Local Economic Growth						
4. Support Community Wealth Building and Increase Local Economic Growth	4.01	Further investigation for SME'S, Social Enterprises, supported businesses and third sector against workplan/commodities and engagement with Econ Dev/SDP and running a number of events during the year.	2025	CPU Dev Team/ HSCP	New	Complete
4. Support Community Wealth Building and Increase Local Economic Growth	4.02	Work more closely with Economic Development and SDP to shape new businesses (SME, Third Sector and Social Enterprises) that are pertinent and relevant to the Council procurement workplan.	2027	CPU Dev Team/ HSCP/Econ Dev	New	Green
4. Support Community Wealth Building and Increase Local Economic Growth	4.03	Explore how procurement can support Community Benefits Wishlist's and community priorities such as poverty reduction and improve equality	2027	CPU Dev Team/ Community Partnerships	New	Green

Objectives	Action Reference	Proposed Action	FY	Owner	Action Status	RAG Status
4. Support Community Wealth Building and Increase Local Economic Growth	4.03	Explore how procurement can support Community Benefits Wishlist's and community priorities such as poverty reduction and improve equality	2027	CPU Dev Team/ Community Partnerships	New	Green
4. Support Community Wealth Building and Increase Local Economic Growth	4.04	Continue to support the national meet the buyer event, to hold at least one annual GCC meet the buyer event and relevant tender talk session in conjunction with the SDP.	2027	CPU/HSCP	New	Green
5. Procurement to be a strategic partner						
5. Procurement to be a strategic partner	5.01	Promote and create a better understanding of the procurement process and procedures across the Council.	2024	CPU	New	Complete
5. Procurement to be a strategic partner	5.02	Further develop our communication strategy for our internal and external stakeholders which aligns with the Council's customer strategy.	2023	CPU Dev Team/ HSCP	New	Complete
5. Procurement to be a strategic partner	5.03	Look to develop interactive methods of sharing data.	2024	CPU Dev Team/ HSCP	New	Complete
5. Procurement to be a strategic partner	5.04	Engage with Education to consider how we can promote procurement at career events with a view to grow our own and succession planning.	2025	CPU Dev Team/ HSCP/Education	New	Complete

Objectives	Action Reference	Proposed Action	FY	Owner	Action Status	RAG Status
5. Procurement to be a strategic partner	5.05	Increase understanding on what can be delivered under partnerships /grant funding and what is governed by the procurement rules.	2024	CPU Dev Team/ Legal Services/ Service Areas	New	Complete
5. Procurement to be a strategic partner	5.06	Continue to support the delivery of Council strategy and policies and motions (e.g. climate plan, city deal sustainable, economic dev, RLW Employer) action to cover Council strategy requirements.	2027	CPU/HSCP/ Service Areas	New	Green
5. Procurement to be a strategic partner	5.07	Strategy Owners/Service Areas to engage with procurement to ensure procurement actions are achievable.	2027	CPU/HSCP/ Service Areas	New	Green
6. Support Council Financial Challenges						
6. Support Council Financial Challenges	6.01	Continue to target savings via demand management activities, rationalise and standardise products and monitor contract and non-contract spend via the SOAR process.	2027	CPU/Service Areas	BAU	Green
6. Support Council Financial Challenges	6.02	Look to develop opportunities for open book/ gain sharing incentivisation models approach across our workplan.	2024	CPU/HSCP/ Service Areas	New	Complete

APPENDIX 6 – GLOSSARY

Best Value
An economic assessment by the public sector as to whether a project represents value for money; the optimum combination of cost and quality to provide the required service.

Commercial
Area of spend that can be influenced by the procurement function.

Commodity
Taxonomy (classification) for the entire Council, to give the Council the ability to accurately describe the primary business activities of
its suppliers the commodity approach presently used by the Council was defined back in 2006 and was reviewed and refined as part of the 2016 to 2018 Strategy. Commodity ownership, definitions and scope will continue to be developed as part of the Council's Corporate Procurement and Commercial Improvement Strategy 2018 to 2022.

Community Benefits
Community benefits are requirements which deliver wider benefits in addition to the core purpose of a contract. These can relate to social, economic and or environmental benefits.

Community Benefits Clauses
Community benefits clauses are requirements which deliver wider benefits in addition to the core purpose of a contract. These clauses can be used to build a range of social, economic, and environmental conditions into the delivery of Council contracts.

Flexible Framework Self-Assessment Tool (FFSAT)
This tool will help organisations assess where their current level of performance lies, and the actions required for improving their performance. The Scottish Government recommends that organisations carry out initial and periodic self-assessments against the FFSAT. This enables measurement against various aspects of sustainable procurement.

Public Contracts Scotland
The national advertising portal used to advertise all Scottish Government goods, services or works contract opportunities.

Regulated Procurement
Contracts above the EU contract threshold values where the relevant EU regulations apply (above £50,000 for goods and services contracts and above £2,000,000 for works contracts).

Small and Medium-sized Enterprises (SMEs)
Enterprises which employ fewer than 250 persons and which have an annual turnover not exceeding £50 million and/or an annual balance sheet total not exceeding £43 million.

Stakeholder
Any person or group who has a vested interest in the success of the procurement activity, i.e. either provides services to it, or receives services from it.

Supplier
An entity who supplies goods or services; often used synonymously with “vendor”.

Supported Business
An organisation whose main aim is the social and professional integration of disabled or disadvantaged persons and at least 30% of the employees are disabled or disadvantaged.

Sustainable Procurement
A process whereby organisations meet their needs for goods, services, works and utilities in a way that achieves value for money on a whole life basis and generates benefits, not only for the organisation but also to society, the economy, and the environment.

Third Sector
The part of an economy or society comprising non-governmental and non-profit-making organisations or associations

Work Plan
List of upcoming procurement activity including re-tenders, extensions, and new activity.

APPENDIX 7 – KEY STATISTICS

Suppliers



26%
62 of the 237 Suppliers are based in Glasgow

47%
112 of the 237 Suppliers are based in Scotland

73%
174 of the 237 Suppliers awarded in 24/25 are awarded to SME's

78%
of award suppliers pay the Real Living Wage in 24/25

Contracts



107
contracts awarded

£1,008,028,186
Award Value

158
contracted suppliers

51
participated in external frameworks

Community Benefits



80



new entrants

38



work experience placements

32

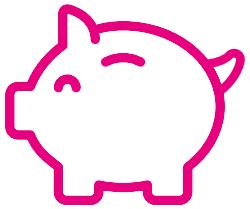


Supply Chain Briefings

£105,000



Community Engagement funding opportunities



£24.1m
of cash savings



£16.5m
of cost avoidance savings